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Summary
of the
1981 ESTIMATES
and the
1981-1985 CAPITAL PROGRAM

Treasury Department



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1981

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ESTIMATES

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CITY OF HAMILTON

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REPORT OF THE FINANCE COMMITTEE

as approved by City Council April 28, 1981

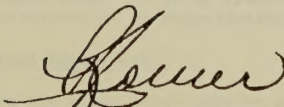
To the Council of The Corporation of the City of Hamilton.

Members of Council:

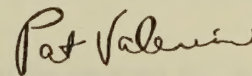
The Finance Committee presents its ELEVENTH Report and respectfully recommends:

1. That leave be granted to introduce the following Bills:

- (a) Bill No. E-37 -- By-law No. 81-140 to Fix the Rates of Taxation for Municipal (City) Purposes for the year 1981.
- (b) Bill No. E-38 -- By-law No. 81-141 to Fix the Rates of Taxation for Regional Purposes for the year 1981.
- (c) Bill No. E-39 -- By-law No. 81-142 to Fix the Rates of Taxation for School Purposes for the year 1981.
- (d) Bill No. E-40 -- By-law No. 81-143 to Fix the Total Rates of Taxation for Municipal (City), Regional and School Purposes for the year 1981.
- (e) Bill No. E-41 -- By-law No. 81-144 To Levy An Annual Tax on Telegraph Companies Doing Business in Ontario Respecting: The Bell Telephone Company of Canada and Canadian National Telecommunications and Canadian Pacific Telecommunications.


R. M. Collier, Secretary

Respectfully submitted,


ALDERMAN P. O. VALERIANO
CHAIRMAN, FINANCE COMMITTEE

Alderman P. O. Valeriano, Chairman
and Members of the Finance Committee

It is with pleasure that I present the 1981 Estimates of Revenues and Expenditures of the Corporation of the City of Hamilton, the Library Board, the Parking Authority, the Hamilton Performing Arts Corporation and the Hamilton Convention Centre, as approved by the Standing Committees and the Finance Committee for your recommendation to City Council. The proposed mill rates and Estimates are the result of many long meetings and decision-making discussions by the Standing Committees. The elimination of the Board of Control placed added responsibilities on the Standing Committees and it is my opinion that they should be commended for their approach to the budget process and their willingness to undertake further review of the Departmental Estimates as proposed by the Finance Committee.

This Budget and the resulting mill rates make provision for the operation of the new projects approved in 1980, and do not curtail the essential services. The resulting residential mill rate increased from 50.4 mills in 1980 to 57.9 mills in 1981, an increase of 7.5 mills or 14.7%. The following pages present some of the highlights of these Estimates and the changes in operation since 1980.

Zero Base Budgeting

In 1978 the City of Hamilton was the first municipality in Canada to undertake the application of Zero Base Budgeting. This process, with some refinements, was continued in 1979 and to some degree in 1980. In 1980, I recommended that the Zero Base Budgeting concept be discontinued for the year 1981, with consideration being given to reinstating the process in say four or five years time. It is my opinion that while Zero Base Budgeting is one of the best accounting processes I know of for analyzing the efficiency of an organization, it is not the type of accounting procedure that one would practice on a continuing basis.

Equalized Assessment

We were the first major City to undertake equalization of assessment under Section 86 of The Assessment Act, in an attempt to have all properties in the City assessed on a uniform base. The City Council of 1979 recommended the major assessment increases and decreases, as a result of Section 86, be phased in over a three-year period. The phasing-in program will be completed in 1981.

Assessment

During past years, as shown on Appendix "D", the assessment was increasing on a regular basis with the result additional revenue was created in the new year. Unfortunately the unrevised assessment used for taxation purposes shows a decrease in 1980 and a further decrease in 1981. The unrevised assessment used for taxation purposes in 1980 was \$847,886,481 and \$847,316,124 in 1981, a decrease of \$570,357 or .07%. We are hopeful that this trend will be reversed in 1981 and the assessment to be used in 1982 for taxation purposes will show an increase.

Population

The population total for the City of Hamilton for 1980, as shown on Appendix "D", was 306,640 showing a modest increase of 102 persons over the 1979 figure of 306,538. This indicates some stabilization is developing in the population figure, reversing a downward trend in recent years and hopefully indicates an upward trend in the future.

REVENUES OF THE CITY OF HAMILTON

Surplus for the Year 1980

For the 33rd consecutive year, the City of Hamilton through careful budgeting, the co-operation of the various Departments and Independent Boards, and the watchful management of the Members of Council, is able to report a surplus. The 1980 actual revenues were in excess of the estimates by \$4,747,719 or 6.0%, mainly as a result of the additional short term interest earned on investments due to the high interest rates available. The actual expenditures exceed the estimates by \$3,647,719 or 4.6%. One of the major reasons for this additional expenditure was the reassumption of the Ontario Housing Deficit from the Region in 1980 which was not provided for in the City of Hamilton 1980 approved Estimates. The net result of the combination of the revenue and expenditure balance is a surplus of \$1,100,000 to be carried forward into 1981 as a first item of revenue.

Contributions, Grants and Subsidies

You will recall in our first presentation of revenues to the Finance Committee, we expressed concern that the formula for the Resource Equalization Grant being proposed by the Provincial Government could result in the City of Hamilton only receiving the same amount as in 1980. Fortunately the revised 1981 grant formula announced by the Province of Ontario in February resulted in an increase of \$1,087,900 or 44.4% over 1980 for this grant.

Interest from Investments

Short term interest rates which reached a high level in 1980 are anticipated to continue at a fairly high level throughout 1981, with the result we have once again increased our estimate of the interest to be earned on short term investments from estimates of \$2,800,000 in 1979 and \$3,200,000 in 1980 to \$3,800,000 in 1981.

Payment in Lieu of Taxes

A review of the payment in lieu of taxes indicated there was no uniform procedure being followed by the municipalities in Ontario for the apportionment between an area municipality and the upper tier, ranging from Toronto and Ottawa where there was no sharing, to the City of Hamilton where there was total sharing. A report to the Finance Committee also indicated there was no uniformity among the area municipalities in the Hamilton-Wentworth Region. The Finance Committee authorized the City Treasurer to discuss this question with the Provincial Government and the Treasurers Advisory Committee in order to ensure that a uniform policy for the apportionment of payment in lieu of taxes will be implemented in the Hamilton-Wentworth Region in 1982.

EXPENDITURES OF THE CITY OF HAMILTONGeneral Government

The legislative portion of the General Government area reflects a reduction in the Estimates due to the elimination of the Board of Control. Further decreases in this area are as a result of 1981 being a non-election year. Increases appear for the establishment of the office for the Chief Administrative Officer, in the Treasury Budgets to provide increased Systems and Data Processing services to the various Civic Departments and the Regional Municipality, together with increases in the Property Division as a result of increased utility costs for Civic buildings.

Protection to Persons and Property

The Fire Department Estimates show a substantial increase from 1980 partially due to improved employee benefits granted in 1980 to commence in 1981.

Public Works

An analysis of the Public Works Estimates reveals that a major portion of the increase is related to services provided by the City to the Region. In order that we may maintain control of the gross amounts expended, the recovery of this expense from the Region is shown in our Estimates as a revenue item.

Recreation and Community Services

The Parks and Recreation Estimates indicate a modest increase for expanded services with the major increase being related to the opening of the Norman "Pinky" Lewis Recreation Complex for which construction was completed in 1980.

Capital Projects Financed from Current Funds

Several years ago, City Council approved of a recommendation of the Capital Budget Committee for the inclusion of a five mill capital levy in the annual Estimates to assist the City in adopting, where possible, a "Pay-As-You-Go" policy. This "Pay-As-You-Go" policy has resulted in the debt charges being reduced from \$6,528,000 in 1977 to \$5,418,000 in 1981. The Finance Committee has once again recommended to City Council the inclusion of a five mill capital levy in the 1981 Estimates.

Provision for Reserves

The 1981 Estimates contain the normal provision for reserves to ensure financial stability for the operation of the City, such as debt charges and off-street parking which are mandatory, together with other provisions. The continuation of the sound financial policies adopted by City Council and the provision of adequate reserves has eliminated the necessity of borrowing from the bank for current operating expenses for a number of years.

Financial

The financial portion of the Estimates provides for the crediting of interest to the various reserve funds, a contingency for expenditures which may arise during the year and were unforeseeable during the time the Budget was being prepared, together with an amount for general increases being negotiated for the employees, and other financial matters such as discounts and remissions on taxes.

Transfer to the Regional Municipality

For many years the Corporation of the City of Hamilton has provided dental care for needy children. Discussions have taken place with the Regional Municipality to extend this service to children in the other area municipalities within the Region. The 1981 Budget contains the estimated cost for this service for the first two-thirds of the year, with arrangements being made for the Region to assume the full responsibility September 1, 1981.

Independent Boards

There are two major areas of increase in this portion of the Budget. The first relates to the new Central Library which commenced operation in 1980. The substantial increase for the operation of the Library reflects the operation for a full year, together with a provision for the installation of a new circulation system. The second major increase is in the area of the Trade and Convention Centre which is estimated to open about mid-year. This Budget also makes provision for the Trade and Convention Centre to operate their own food and beverage concession. The Hamilton Performing Arts Corporation, due to careful management, had surplus funds from the 1980 municipal contribution. These surplus funds in the amount of \$200,000 were carried forward to reduce the municipal contribution requirement for 1981.

General

While the expenditure portion of the Estimates reveals a total increase of 14.4% over 1980, the following statement indicates that the Section "A" portion is offset by increased revenues of \$1,159,770 or 1.5%, and a further \$6,909,700 or 8.7% relating to new or partially new services authorized in 1980 is only semi-controllable as shown in Section "B". The remaining balance of \$3,314,840 or 4.2% is all that could be classified as basically controllable.

ANALYSIS OF THE INCREASE IN 1981 EXPENDITURE ESTIMATES
COMPARED WITH THE 1980 EXPENDITURE ESTIMATES FOR THE CITY OF HAMILTON

Description (1)	Increase + Decrease -		Percentage (4)
	Amount (2)	(3)	
1981 Expenditure Estimates after adjustments by the Standing Committees and adjustments recommended by the Finance Committee	\$90,535,670		
1980 Expenditure Estimates	<u>79,151,360</u>	<u>\$11,384,310 +</u>	<u>14.4 +</u>
Analysis of Increase			
<u>Section "A"</u> - increases to expenditures totally recoverable from the Region, Federal Government and other revenue sources			
(i) Traffic Department - from the Region		295,610 +	.4 +
(ii) Department of Public Works - from the Region		318,890 +	.4 +
(iii) Airport - from the Federal Government		114,590 +	.2 +
(iv) Provision for the Reserve for Off Street Parking - other revenues		231,680 +	.3 +
(v) Interest for various reserve funds - other revenues		<u>199,000 +</u>	<u>.2 +</u>
Total Section "A"		<u>\$ 1,159,770 +</u>	<u>1.5 +</u>
Expenditure Increase Remaining		<u>\$10,224,540 +</u>	<u>12.9 +</u>

ANALYSIS OF THE INCREASE IN 1981 EXPENDITURE ESTIMATES
 COMPARED WITH THE 1980 EXPENDITURE ESTIMATES FOR THE CITY OF HAMILTON

Description (1)	Increase + Decrease -	
	Amount (2)	Percentage (4)
Section "B" - increases to expenditures resulting from new obligations either already incurred or by new activities formulated from previous City Council approvals and direction		
(i) Contingency Account	\$ 4,718,100 +	6.0 +
(ii) Hamilton Public Library - Total increase over 1980 Estimates	\$ 1,600,000 +	
- Less estimated normal increase	<u>794,600 -</u>	805,400 + 1.0 +
Balance represents increase attributable:		
- to the new Library - cost on a twelve month basis -	\$503,420 +	
- to the automated circulation system	<u>301,980 +</u>	
	\$805,400 +	
(iii) Convention Centre	326,430 +	.4 +
(iv) Fire Department		
- Estimated one time cost of Type III coverage from OMERS		
- 30 years and out provision	800,000 +	
- yearly cost of this OMERS coverage	<u>58,300 +</u>	858,300 + 1.1 +
(v) Recreation Department		
- Cost of Norman "Pinky" Lewis Recreation Complex	<u>201,470 +</u>	.2 +
Total Section "B"	<u>\$ 6,909,700 +</u>	8.7 +
Expenditure Increase Remaining	<u>\$ 3,314,840 +</u>	4.2 +

APPENDICES

Attached to and forming part of this report are ten Appendices:

- A - Pie Chart of City revenues and expenditures.
- B - A summary of the changes made in the City revenue estimates by the Standing Committees showing the increases or decreases over the 1980 estimates by amount and percentage.
- C - A summary of the changes made in the City Expenditure estimates by the Standing Committees showing the increases or decreases over the 1980 estimates by amount and percentage.
- D - Comparison of taxable assessment and population, 1970 to 1981.
- E - Comparison of total taxation levies and total mill rates, 1980 to 1981.
- F - Comparison of total residential mill rates for the eight-year period 1974 - 1981.
- G - Tax dollar apportionment.
- H - Pie Chart of Regional revenues and expenditures.
- I - Pie Chart of the Board of Education revenues and expenditures.
- J - The Board of Education revenue analysis, 1975 to 1981.

TOTAL MILL RATES AND LEVIES

The estimates of revenues and expenditures and the resultant levy by the Regional Municipality of Hamilton-Wentworth, the levies by the Board of Education for the City of Hamilton and the levy required by the Hamilton-Wentworth Roman Catholic Separate School Board, are included for information purposes. It should be noted that the above named bodies requisition The Corporation of the City of Hamilton for the levies required and the City, by Provincial Statute, must levy and collect the resultant taxes for Regional and Educational purposes and transfer such levies to these Boards and Council.

The City's portion of the expenditure and revenue estimates only were approved by City Council Tuesday, April 14, 1981. City Council approved the mill rates relative to these City estimates, along with the Regional and Educational mill rates, on Tuesday, April 28, 1981. The Regional requirement submitted to the Finance Committee, Thursday, April 23, 1981, showed an increase of 3.5615 mills for residential purposes or 7.6% from 1980 rates, and was approved by Council on Tuesday, April 28, 1981.

The education requirement submitted to the Finance Committee on Thursday, April 23, 1981, showed an increase of 4.4801 mills for residential purposes or 6.0% over 1980 rates, and was approved by Council on Tuesday, April 28, 1981.

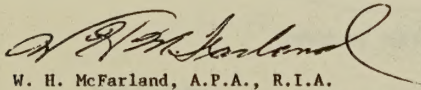
Total requirements of the City, Region and Education for taxation purposes have resulted in mill rates for 1981 which are more than those required in 1980 by 15.4741 mills for residential and 18.2048 mills for non-residential taxpayers, an increase of 9.0% for each rate respectively. For more information concerning these levies and mill rates, please refer to Appendices "E" and "F".

The courtesies, co-operation and dedication shown by the Departmental and Independent Board officials, Committees and Boards, the Finance Committee and Council, to me, the Director of Finance and the staff of the Treasury Department during this Budget process is appreciated. The members of the Standing Committees devoted many long and productive hours in the finalization of this Budget and approached the Budget process in a sound and business-like manner. A spirit of co-operation prevailed throughout the Budget process among the officials, the Standing Committees, and the Finance Committee in reaching the recommendations contained in this Budget.

This final Budget reflects the requirements of an urban municipality providing for essential and expanding services to the Community without increasing the total mill rate unrealistically and is lower than the current inflation rate.

I would like to take this opportunity to commend the senior officials and the staff of the Treasury Department for their dedication and the professional approach taken in the preparation of this Budget.

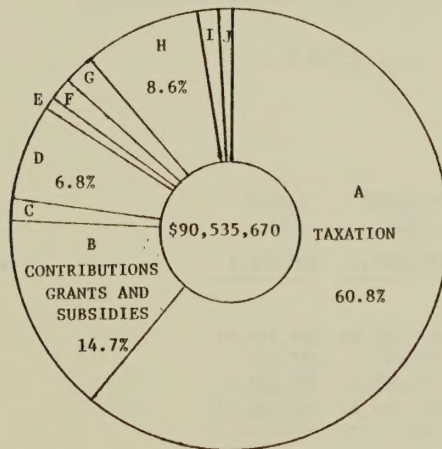
Yours very truly

A handwritten signature in dark ink, appearing to read "W. H. McFarland", with a stylized, flowing script.

W. H. McFarland, A.P.A., R.I.A.
Treasurer and Commissioner of Finance

May 21, 1981

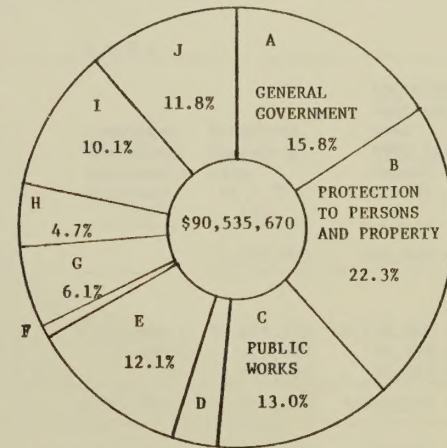
1981 ESTIMATED CITY REVENUES



SOURCE OF REVENUES

Key	Particulars	Amount	Percentage of Total
A	Taxation		
	Levy	\$52,824,750	58.4%
	Supplementary Taxes	515,240	.6
	Special Assessment	1,654,560	1.8
		54,994,550	60.8%
B	Contributions, grants and subsidies	13,321,630	14.7
C	Licenses and permits	1,668,700	1.8
D	Interest, tax penalties, etc.	6,134,540	6.8
E	Rents, concessions and franchises	714,750	.8
F	Fines	1,477,290	1.6
G	Recreation and community services	1,899,060	2.1
H	Miscellaneous	7,737,220	8.6
I	Transfer from Reserves	1,487,930	1.6
J	Surplus from previous year	1,100,000	1.2
		<u>\$90,535,670</u>	<u>100.0%</u>

1981 ESTIMATED CITY EXPENDITURES



PURPOSE FOR WHICH EXPENDED

Key	Particulars	Amount	Percentage of Total
A	General Government	\$14,295,280	15.8%
B	Protection to persons and property	20,179,140	22.3
C	Public Works	11,816,480	13.0
D	Engineering	3,099,270	3.4
E	Recreation and community services	10,925,750	12.1
F	Grants, receptions and public events	597,770	.7
G	Debtenture principal and interest	5,567,000	6.1
H	Capital projects financed from current funds	4,236,580	4.7
I	Independent Boards - City's contribution	9,112,520	10.1
J	Miscellaneous other expenditures	10,705,880	11.8
		<u>\$90,535,670</u>	<u>100.0%</u>

City of Hamilton
Treasury

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APPENDIX "B"

SUMMARY OF 1981 ESTIMATES COMPARED WITH 1980 ESTIMATES BY BOTH AMOUNT AND PERCENTAGES
CITY REVENUES

Description (1)	1 9 8 0			1 9 8 1					
	Actual (2)	Estimate (3)	Original Estimate (4)	Increase + Decrease - Original Estimate over 1980 Estimate		Committee Adjustment Increase + Decrease - (7)	Resultant Appropriation (4 + 7) (8)	Increase + Decrease - over 1980 Estimate	
				Amount (4 - 3) (5)	% (5/3) (6)			Amount (8 - 3) (9)	% (9/3) (10)
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)
Surplus from previous year	1,300,000	1,300,000	1,100,000	200,000 -	15.4 -		1,100,000	200,000 -	15.4 -
Taxation									
Total Levy	45,825,700	46,046,150	46,043,810	2,340 -	.5 -	6,780,940 +	52,824,750	6,778,600 +	1.2 +
Supplementary	619,796	450,550	440,240	10,310 -	2.3 -	75,000 +	515,240	64,690 +	14.4 +
Special assessments	1,667,592	1,617,620	1,654,560	36,940 +	2.2 +		1,654,560	36,940 +	2.2 +
	48,113,088	48,114,320	48,138,610	24,290 +	.1 +	6,855,940 +	54,994,550	6,880,230 +	14.3 +
Other Revenues									
Contributions, Grants and Subsidies	11,872,865	11,444,780	12,022,830	578,050 +	.6 +	1,298,800 +	13,321,630	1,876,850 +	16.4 +
Licenses and permits	1,641,671	1,348,920	1,568,700	219,780 +	16.3 +	100,000 +	1,668,700	319,780 +	23.7 +
Interest, Tax Penalties, etc.	7,982,808	5,101,190	5,834,540	733,350 +	14.4 +	300,000 +	6,134,540	1,033,350 +	20.3 +
Rents, Concessions and Franchises	590,157	494,620	725,750	231,130 +	46.7 +	11,000 -	714,750	220,130 +	44.5 +
Fines	1,550,110	1,400,000	1,477,290	77,290 +	5.5 +		1,477,290	77,290 +	5.5 +
Service Charges	595,073	547,770	577,680	29,910 +	5.5 +	2,550 +	580,230	32,460 +	5.9 +
Recreation and Community Services	1,924,908	1,683,340	1,899,060	215,720 +	12.8 +		1,899,060	215,720 +	12.8 +
Miscellaneous	5,612,087	5,196,760	5,475,300	278,540 +	5.4 +	336,930 +	5,812,230	615,470 +	11.8 +
Transfer from Reserves	1,387,930	1,387,930	469,000	918,930 -	66.2 -	1,018,930 +	1,487,930	100,000 +	7.2 +
Municipal Airport	294,708	218,300	288,390	70,090 +	32.1 +		288,390	70,090 +	32.1 +
Cemetery	719,967	641,740	743,550	101,810 +	15.9 +		743,550	101,810 +	15.9 +
Recoveries for Other Departments	313,707	271,690	312,820	41,130 +	15.1 +		312,820	41,130 +	15.1 +
Total Other Revenues	34,485,991	29,737,040	31,394,910	1,657,870 +	5.6 +	3,046,210 +	34,441,120	4,704,080 +	15.8 +
Total City of Hamilton Revenues	83,899,079	79,151,360	80,633,520	1,482,160 +	1.9 +	9,902,150 +	90,535,670	11,384,310 +	14.4 +

City of Hamilton
Treasury

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APPENDIX "C"

SUMMARY OF 1981 ESTIMATES COMPARED WITH 1980 ESTIMATES BY BOTH AMOUNT AND PERCENTAGES

CITY EXPENDITURES

Department (1)	1 9 8 0		Original Estimate (4)	1 9 8 1		Committee Adjustment Increase + Decrease - (7)	Resultant Appropriation (4 + 7) (8)	Increase + Decrease - over 1980 Estimate	
	Actual (2)	Estimate (3)		Amount (4 - 3) (5)	% (5/3) (6)			Amount (8 - 3) (9)	% (9/3) (10)
<u>General Government</u>									
Legislative	525,157	550,780	487,160	63,620 -	11.6 -	28,150 -	459,010	91,770 -	16.7 -
Chief Administrative Officer						110,000 +	110,000	110,000 +	
Clerk	1,696,285	1,688,750	1,748,210	59,460 +	3.5 +	32,810 -	1,715,400	26,650 +	1.6 +
Treasury	3,378,360	3,579,710	3,836,480	256,770 +	7.2 +	31,100 -	3,805,380	225,670 +	6.3 +
Legal	638,878	599,700	628,250	28,550 +	4.8 +	180 -	628,070	28,370 +	4.7 +
Purchasing	255,646	256,580	275,670	19,090 +	7.4 +		275,670	19,090 +	7.4 +
Personnel	319,931	384,030	453,910	69,880 +	18.2 +	15,550 -	438,360	54,330 +	14.1 +
Property	3,274,441	3,408,440	3,680,960	272,520 +	8.0 +	184,840 -	3,496,120	87,680 +	2.6 +
Airport	818,518	787,430	902,020	114,590 +	14.6 +		902,020	114,590 +	14.6 +
Architect	141,463	140,010	145,220	5,210 +	3.7 +		145,220	5,210 +	3.7 +
Planning - By Region	995,222	992,350	1,030,000	37,650 +	3.8 +	620 -	1,029,380	37,030 +	3.7 +
Co-ordinator, Lloyd D. Jackson Square	144,377	151,280	136,400	14,880 -	9.8 -	9,150 +	145,550	5,730 -	3.8 -
Community Development	265,283	263,960	273,390	9,430 +	3.6 +		273,390	9,430 +	3.6 +
Real Estate	382,361	385,890	407,660	21,770 +	5.6 +		407,660	21,770 +	5.6 +
City Garage	(11,741)	65,000	85,830	20,830 +	32.0 +		85,830	20,830 +	32.0 +
Central Services Garage	579,903	351,000	200,460	150,540 -	42.9 -	177,760 +	378,220	27,220 +	7.8 +
	13,404,084	13,604,910	14,291,620	686,710 +	5.0 +	3,660 +	14,295,280	690,370 +	5.1 +
<u>Protection to Persons and Property</u>									
Fire	13,138,133	13,292,610	15,159,070	1,866,460 +	14.0 +	301,940 -	14,857,130	1,564,520 +	11.8 +
Building	1,646,610	1,676,320	1,778,240	101,920 +	6.1 +	55,000 -	1,723,240	46,920 +	2.8 +
Traffic - For City	2,066,955	2,091,650	1,981,100	110,550 -	5.3 -	68,720 -	1,912,380	179,270 -	8.6 -
- For Region	1,031,765	1,051,060	1,346,670	295,610 +	28.1 +		1,346,670	295,610 +	28.1 +
School Traffic - By Region	318,331	323,580	355,940	32,360 +	10.0 +	16,220 -	339,720	16,140 +	5.0 +
	18,201,794	18,435,220	20,621,020	2,185,800 +	11.9 +	441,880 -	20,179,140	1,743,920 +	9.5 +

City of Hamilton
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APPENDIX "C"
Page 2

SUMMARY OF 1981 ESTIMATES COMPARED WITH 1980 ESTIMATES BY BOTH AMOUNT AND PERCENTAGES

CITY EXPENDITURES										
Department (1)	1980		1981							
	Actual (2)	Estimate (3)	Original Estimate (4)	Increase + Decrease - Original Estimate over 1980 Estimate		Committee Adjustment Increase + Decrease - (7)	Resultant Appropriation (4 + 7) (8)	Increase + Decrease - over 1980 Estimate		
				Amount (4 - 3) (5)	% (5/3) (6)			Amount (8 - 3) (9)	% (9/3) (10)	
Public Works										
For City	7,711,348	8,422,780	9,538,290	1,115,510 +	13.2 +	466,700 -	9,071,590	648,810 +	7.7 +	
For Region	2,104,627	2,426,000	2,744,890	318,890 +	13.1 +		2,744,890	318,890 +	13.1 +	
	9,815,975	10,848,780	12,283,180	1,434,400 +	13.2 +	466,700 -	11,816,480	967,700 +	8.9 +	
Engineering										
City	2,251,126	2,437,090	2,599,200	162,110 +	6.7 +	155,230 -	2,443,970	6,880 +	.3 +	
Local Roads - By Region	468,917	535,100	548,300	13,200 +	2.5 +	107,000 +	655,300	120,200 +	22.5 +	
	2,720,043	2,972,190	3,147,500	175,310 +	5.9 +	48,230 -	3,099,270	127,080 +	4.3 +	
Recreation and Community Services										
Cemetery	1,429,028	1,561,770	1,659,680	97,910 +	6.3 +	5,960 -	1,653,720	91,950 +	5.9 +	
Parks	3,985,060	3,953,340	4,834,030	880,690 +	22.3 +	680,860 -	4,153,170	199,830 +	5.1 +	
Recreation	4,116,482	4,307,920	4,769,120	461,200 +	10.7 +	187,490 -	4,581,630	273,710 +	6.4 +	
Historic Sites	485,954	510,940	602,370	91,430 +	17.9 +	65,140 -	537,230	26,290 +	5.1 +	
	10,016,524	10,333,970	11,865,200	1,531,230 +	14.8 +	939,450 -	10,925,750	591,780 +	5.7 +	
Grants, Receptions and Public Events	497,545	502,960	677,700	174,740 +	34.7 +	79,930 -	597,770	94,810 +	18.9 +	
Owners' Portion of Municipal Services	763,224	773,150	710,330	62,820 -	8.1 -		710,330	62,820 -	8.1 -	

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APPENDIX "C"
Page 3

SUMMARY OF 1981 ESTIMATES COMPARED WITH 1980 ESTIMATES BY BOTH AMOUNT AND PERCENTAGES
CITY EXPENDITURES

Department (1)	1980		Original Estimate (4)	1981		Committee Adjustment Increase + Decrease - (7)	Resultant Appropriation (4 + 7) (8)	Increase + Decrease - over 1980 Estimate	
	Actual (2)	Estimate (3)		Amount (4 - 3) (5)	% (5/3) (6)			Amount (8 - 3) (9)	% (9/3) (10)
Capital Projects Financed from Current Funds	4,239,540	4,239,540	4,281,830	42,290 +	1.0 +	45,250 -	4,236,580	2,960 -	.1 -
Provision for Reserves	10,199,647	5,759,990	6,896,020	1,136,030 +	19.7 +	510,410 -	6,385,610	625,620 +	10.9 +
Employee Benefits - Other									
Present Employees	34,332	33,000	40,810	7,810 +	23.7 +		40,810	7,810 +	23.7 +
Pensioners	176,848	180,000	412,000	232,000 +	128.9 +	208,000 -	204,000	24,000 +	13.3 +
	211,180	213,000	452,810	239,810 +	112.6 +	208,000 -	244,810	31,810 +	14.9 +
Financial									
Other	3,054,339	2,899,090	3,491,790	592,700 +	20.4 +	296,350 -	3,195,440	296,350 +	10.2 +
Contingency	3,467,030	3,467,030	4,867,000	4,867,000 +		148,900 -	4,718,100	4,718,100 +	
	3,054,339	2,899,090	8,358,790	5,459,700 +		445,250 -	7,913,540	5,014,450 +	
Miscellaneous - Other	2,249,606	1,094,600	1,053,770	40,830 -	3.7 -	35,180 -	1,018,590	76,010 -	6.9 -

City of Hamilton
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APPENDIX "C"
Page 4

SUMMARY OF 1981 ESTIMATES COMPARED WITH 1980 ESTIMATES BY BOTH AMOUNT AND PERCENTAGES
CITY EXPENDITURES

Department (1)	1980		1981							
	Actual (2)	Estimate (3)	Original Estimate (4)	Increase + Decrease - Original Estimate over 1980 Estimate		Committee Adjustment Increase + Decrease - (7)	Resultant Appropriation (4 + 7) (8)	Increase + Decrease - over 1980 Estimate		
				Amount (4 - 3) (5)	% (5/3) (6)			Amount (8 - 3) (9)	% (9/3) (10)	
<u>Independent Boards</u>										
Library	6,013,390	6,013,390	8,186,390	2,173,000 +	36.1 +	573,000 -	7,613,390	1,600,000 +	26.6 +	
Hamilton-Wentworth Health Unit - Region	192,315	223,260	245,590	22,330 +	10.0 +	82,000 -	163,590	59,670 -	26.7 -	
Hamilton Performing Arts Corporation	897,430	897,430	931,930	34,500 +	3.8 +	225,000 -	706,930	190,500 -	21.2 -	
Convention Centre	233,269	213,300	1,037,880	824,580 +	386.6 +	498,150 -	539,730	326,430 +	153.0 +	
Lloyd D. Jackson Square										
- loss on operation of Underground										
Parking Garage	89,174	126,580	88,880	37,700 -	29.8 -		88,880	37,700 -	29.8 -	
	7,425,578	7,473,960	10,490,670	3,016,710 +	40.4 +	1,378,150 -	9,112,520	1,638,560 +	21.9 +	
Total Expenditures for the City of Hamilton	82,799,079	79,151,360	95,130,440	15,979,080 +	20.2 +	4,594,770 -	90,535,670	11,384,310 +	14.4 +	

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APPENDIX "D"

COMPARISON OF TAXABLE ASSESSMENT AND POPULATION, 1970 TO 1981,
ALONG WITH AMOUNTS AND PERCENTAGE ADJUSTMENTS,
YEAR-BY-YEAR, FOR THE CITY OF HAMILTON

Thousands of Dollars													
	1981	1980			1978	1977	1976	1975	1974	1973	1972	1971	1970
	Unrevised/ Estimate	Final	Unrevised/ Estimate	1979									
	(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	(12)	(13)
<u>Assessment</u>													
Residential	476,415	477,763	479,600	482,244	474,532	457,440	443,563	428,401	412,849	398,849	382,978	378,099	368,966
Non-Residential	<u>370,901</u>	<u>366,134</u>	<u>368,286</u>	<u>358,994</u>	<u>358,114</u>	<u>354,175</u>	<u>346,090</u>	<u>340,231</u>	<u>333,502</u>	<u>315,149</u>	<u>326,132</u>	<u>322,831</u>	<u>308,882</u>
	847,316 (1)	843,897	847,886	841,238	832,646	811,615	789,653	768,632	746,351	713,998	709,110	700,930	677,848
Per Capita	<u>2,749</u>	<u>2,752</u>	<u>2,752</u>	<u>2,744</u>	<u>2,700</u>	<u>2,602</u>	<u>2,530</u>	<u>2,464</u>	<u>2,435</u>	<u>2,321</u>	<u>2,322</u>	<u>2,312</u>	<u>2,269</u>
(1) This is the unrevised taxable assessment made in the year 1980 upon which 1981 taxes shall be levied. Final assessments are quoted for all other years.													
Increase over prior year	<u>.41%</u>	<u>.32%</u>	<u>.79%</u>	<u>1.03%</u>	<u>2.59%</u>	<u>2.78%</u>	<u>2.73%</u>	<u>2.99%</u>	<u>4.53%</u>	<u>.69%</u>	<u>1.17%</u>	<u>3.41%</u>	<u>1.94%</u>
<u>Distribution - Percentage</u>													
Residential	56.23%	56.61%	56.56%	57.33%	56.99%	56.36%	56.17%	55.74%	55.32%	55.86%	54.01%	53.94%	54.43%
Non-Residential	<u>43.77</u>	<u>43.39</u>	<u>43.44</u>	<u>42.67</u>	<u>43.01</u>	<u>43.64</u>	<u>43.83</u>	<u>44.26</u>	<u>44.68</u>	<u>44.14</u>	<u>45.99</u>	<u>46.06</u>	<u>45.57</u>
	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%
<u>Population</u>													
Number	308,173 *	306,640	308,070	306,538	308,365	311,907	312,162	311,886	306,462	307,644	305,316	303,177	298,755
Increase (Decrease) over prior year	<u>.50% *</u>	<u>.03%</u>	<u>.50%</u>	<u>(.59%)</u>	<u>(1.14%)</u>	<u>(.08%)</u>	<u>.09%</u>	<u>1.77%</u>	<u>(.38%)</u>	<u>.43%</u>	<u>.71%</u>	<u>1.48%</u>	<u>.65%</u>

* Estimate

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APPENDIX "E"

COMPARISON OF TOTAL TAXATION LEVIES
AND TOTAL MILL RATES - 1980 TO 1981

	Tax Levies				Residential Mill Rates				Non-Residential Mill Rates			
	1981		1980		1981	1980	Increase + Decrease -		1981	1980	Increase + Decrease -	
	Amount (1)	% of Total (2)	Amount (3)	% of Total (4)			Amount (7)	% (8)			Amount (11)	% (12)
<u>Municipal</u>												
City	\$ 52,824,750	30.9%	\$ 46,046,150	29.3%	57.8731	50.4406	7.4325 +	14.7% +	68.0860	59.3419	8.7441 +	14.7% +
Region	45,875,710	26.8%	42,629,950	27.2%	50.2599	46.6984	3.5615 +	7.6% +	59.1293	54.9393	4.1900 +	7.6% +
Total Municipal	\$ 98,700,460	57.7%	\$ 88,676,100	56.5%	108.1330	97.1390	10.9940 +	11.3% +	127.2153	114.2812	12.9341 +	11.3% +
<u>Education</u>												
<u>Board of Education for the City of Hamilton</u>												
Elementary	\$ 34,103,170	19.9%	\$ 31,612,030	20.1%	44.2020	40.9514	3.2506 +	7.9% +	52.0023	48.1781	3.8242 +	7.9% +
Secondary	31,949,570	18.7%	30,830,980	19.7%	35.0029	33.7734	1.2295 +	3.6% +	41.1799	39.7334	1.4465 +	3.6% +
	\$ 66,052,740	38.6%	\$ 62,443,010	39.8%	79.2049	74.7248	4.4801 +	6.0% +	93.1822	87.9115	5.2707 +	6.0% +
<u>Hamilton-Wentworth Roman Catholic Separate School Board</u>												
	\$ 6,243,040	3.7%	\$ 5,771,590	3.7%	44.2020	40.9514	3.2506 +	7.9% +	52.0023	48.1781	3.8242 +	7.9% +
	\$ 72,295,780	42.3%	\$ 68,214,600	43.5%								
	\$170,996,240	100.0%	\$156,890,700	100.0%								
Total Mill Rates - Public and Separate School Supporters					187.3379	171.8638	15.4741 +	9.0% +	220.3975	202.1927	18.2048 +	9.0% +

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APPENDIX "F"

COMPARISON OF TOTAL RESIDENTIAL MILL RATES
FOR THE EIGHT-YEAR PERIOD 1974 - 1981

	Residential Mill Rates								Increase + Decrease - 1981 over 1974		Average Increase + or Decrease - per Year	
	1974	1975	1976	1977	1978	1979	1980	1981	Mills	%	Mills	%
	(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	(12)
<u>Municipal</u>												
City	39.0601	45.8436	48.7784	44.6704 (1)	44.1755	48.4964 (2)	50.4406 (3)	57.8731	18.8130 +	48.2% +	2.6876 +	6.9% +
Regional	26.2296	21.2103	24.8136	40.5933 (1)	39.8564	43.6860 (2)	46.6984 (3)	50.2599	24.0303 +	91.6% +	3.4329 +	13.1% +
Total Municipal	65.2897	67.0539	73.5920	85.2637	84.0319	92.1824	97.1390	108.1330	42.8433 +	65.6% +	6.1205 +	9.4% +
<u>Educational</u>	39.1337	42.5776	53.9791	58.5365	64.6957	73.2825	74.7248	79.2049	40.0712 +	102.4% +	5.7245 +	14.6% +
Total	104.4234	109.6315	127.5711	143.8002	148.7276	165.4649	171.8638	187.3379	82.9145 +	79.4% +	11.8450 +	11.3% +

NOTES - The above mill rates take into account the transfer of facilities from the City of Hamilton to the Regional Municipality of Hamilton-Wentworth for the following:

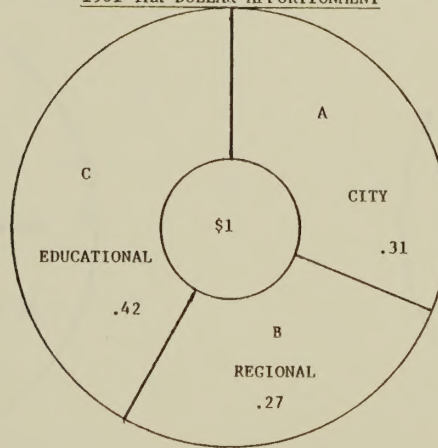
- (1) 1977 - Regional Roads and Transit Service.
- (2) 1979 - Debt Charges for the Art Gallery.
- (3) 1980 - The Ontario Housing Corporation Deficit* and the Confederation Park Facilities.

* It should be noted that the transfer of the cost of the Ontario Housing Corporation Deficit was not assumed by the Region in 1980, as expected, with the City of Hamilton making the actual payment to the Ontario Housing Corporation for its share of the 1979 Deficit and providing for the first quarter Deficit of 1980 in its 1980 Expenditures. The Province of Ontario assumed the share of deficits formerly borne by municipalities from April 1, 1980.

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APPENDIX "G"

1981 TAX DOLLAR APPORTIONMENT

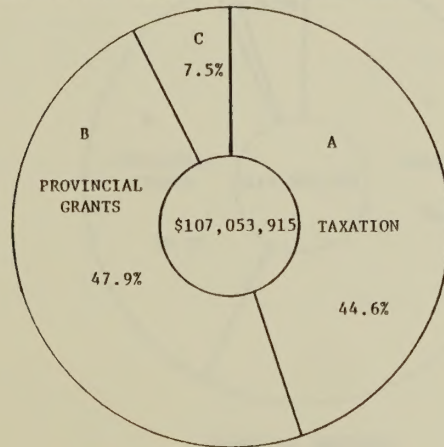


<u>Key</u> (1)	<u>Particulars</u> (2)	<u>Total Amount</u> (3)	<u>Dollar Apportionment</u> (4)
A	City	\$ 52,824,750	\$.31
B	Regional	45,875,714	.27
C	Education	72,295,773	.42
		<u>\$170,996,237</u>	<u>\$ 1.00</u>

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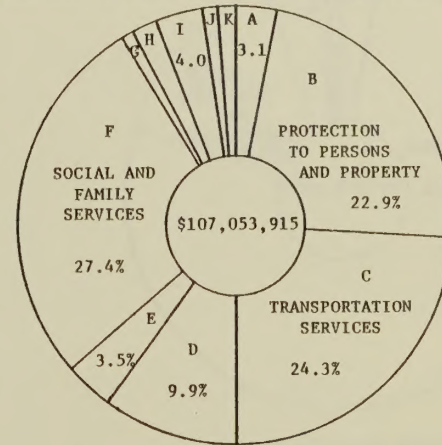
PAGE 21
APPENDIX "H"

1981 ESTIMATED CITY OF HAMILTON FOR REGIONAL PURPOSES - REVENUES



SOURCE OF REVENUES

1981 ESTIMATED CITY OF HAMILTON FOR REGIONAL PURPOSES - EXPENDITURES

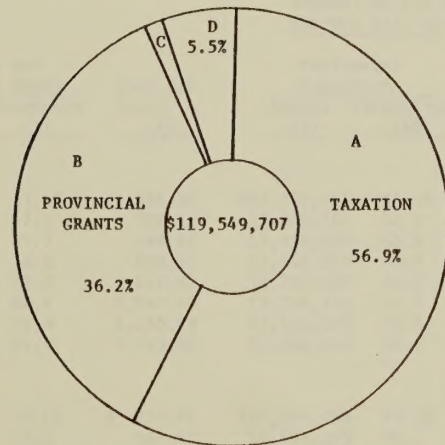


PURPOSE FOR WHICH EXPENDED

Key (1)	Description (2)	Amount (3)	Percentage of Total (4)
A	Taxation		
	Levy	\$ 45,875,714	42.9%
	Supplementary taxes	611,215	0.6
	Special assessment	1,232,830	1.1
		\$ 47,719,759	44.6%
B	Provincial grants	51,328,535	47.9
C	Other revenues	8,005,621	7.5
		<u>\$107,053,915</u>	<u>100.0%</u>

Key (1)	Description (2)	Amount (3)	Percentage of Total (4)
A	General Government	\$ 3,280,256	3.1%
B	Protection to persons and property	24,573,280	22.9
C	Transportation services	25,996,504	24.3
D	Environmental services	10,542,447	9.9
E	Health services	3,763,823	3.5
F	Social and family services	29,358,494	27.4
G	Recreation and cultural services	1,224,395	1.1
H	Planning and development	1,862,000	1.7
I	Debt interest	4,243,207	4.0
J	Capital projects financed from current funds	749,260	.7
K	Unclassified	1,460,249	1.4
		<u>\$107,053,915</u>	<u>100.0%</u>

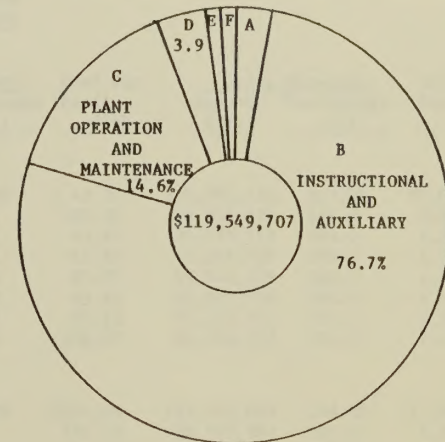
1981 ESTIMATED BOARD OF EDUCATION REVENUES



SOURCE OF REVENUES

Key (1)	Particulars (2)	Amount (3)	Percentage of Total (4)
A	Taxation		
	Levy	\$ 65,750,099	55.0%
	Supplementary taxes	840,503	0.7
	Special assessment	1,433,450	1.2
B	Provincial grants	\$ 68,024,052	56.9%
C	Surplus - prior year	43,254,137	36.2
D	Other revenues	1,716,943	1.4
		6,554,575	5.5
		<u>\$119,549,707</u>	<u>100.0%</u>

1981 ESTIMATED BOARD OF EDUCATION EXPENDITURES



PURPOSE FOR WHICH EXPENDED

Key (1)	Particulars (2)	Amount (3)	Percentage of Total (4)
A	Business administration and computer services	\$ 2,816,822	2.4%
B	Instructional and auxiliary	91,719,261	76.7
C	Plant operation and maintenance	17,402,132	14.6
D	Debt charges	4,646,008	3.9
E	Capital expenditures - non-allocable	1,237,105	1.0
F	Other expenditures	1,728,379	1.4
		<u>\$119,549,707</u>	<u>100.0%</u>

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APPENDIX "J"

SUMMARY OF THE REVENUES OF THE BOARD OF EDUCATION
FOR THE CITY OF HAMILTON - 1974 TO 1981 INCLUSIVE

Year (1)	Realty and Business Taxes		Cost per Pupil (4)	Provincial Subsidies		Cost Per Pupil (7)	Other Revenues		Cost Per Pupil (10)	Gross Revenues		Cost Per Pupil (13)
	Amount	Percentage		Amount	Percentage		Amount	Percentage		Amount	Percentage	
	(2)	(3)		(5)	(6)		(8)	(9)		(11)	(12)	
E L E M E N T A R Y												
1974	\$15,955,200	53.2%	\$ 536.36	\$12,757,705	42.5%	\$ 428.48	\$1,292,205	4.3%	\$ 43.35	\$30,005,110	100.0%	\$1,008.19
1975	16,895,557	47.6	582.13	15,649,867	44.0	539.21	2,989,228	8.4	102.99	35,534,652	100.0	1,224.33
1976	21,042,764	53.7	748.60	16,918,653	43.2	601.88	1,212,296	3.1	43.18	39,173,713	100.0	1,393.60
1977	24,505,200	56.6	869.32	17,448,049	40.3	613.26	1,342,158	3.1	47.10	43,295,407	100.0	1,520.96
1978	27,091,730	58.8	1,012.62	16,724,997	36.3	624.33	2,257,644	4.9	85.22	46,074,371	100.0	1,721.29
1979	31,724,218	64.4	1,242.48	15,714,325	31.9	597.68	1,822,665	3.7	69.63	49,261,208	100.0	1,871.00
1980	32,734,733	59.9	1,265.89	19,605,545	35.9	758.17	2,278,984	4.2	88.13	54,619,262	100.0	2,112.19
1981*	35,795,501	59.6	1,433.60	21,606,114	36.0	865.32	2,668,513	4.4	106.87	60,070,128	100.0	2,405.79
S E C O N D A R Y												
1974	\$14,023,364	42.1%	\$ 775.44	\$16,377,285	49.1%	\$ 904.38	\$2,944,404	8.8%	\$162.09	\$33,345,053	100.0%	\$1,841.91
1975	16,683,699	43.2	867.87	18,554,205	48.1	965.17	3,352,483	8.7	174.39	38,590,387	100.0	2,007.43
1976	22,701,349	52.1	1,163.45	16,879,903	38.8	865.10	3,947,021	9.1	202.29	43,528,273	100.0	2,230.84
1977	24,618,104	53.7	1,338.96	17,237,257	37.6	918.47	3,988,408	8.7	211.83	45,843,769	100.0	2,442.48
1978	28,356,713	57.9	1,559.17	16,847,512	34.4	912.89	3,771,100	7.7	203.39	48,975,325	100.0	2,654.50
1979	31,456,774	60.5	1,783.87	16,638,294	32.0	935.37	3,899,600	7.5	218.49	51,994,668	100.0	2,924.29
1980	31,935,922	56.6	1,882.90	19,442,375	34.4	1,146.30	5,090,636	9.0	300.14	56,468,933	100.0	3,329.34
1981*	33,611,891	56.5	2,105.35	20,366,833	34.2	1,275.72	5,500,855	9.3	344.56	59,479,579	100.0	3,725.62

* Estimated

S U M M A R Y

Year (1)	Realty and Business Taxes		Provincial Subsidies		Other Revenues		Gross Revenues	
	Amount (2)	Percentage (3)	Amount (4)	Percentage (5)	Amount (6)	Percentage (7)	Amount (8)	Percentage (9)
1974	\$29,978,564	47.3%	\$29,134,990	46.0%	\$4,236,609	6.7%	\$ 63,350,163	100.0%
1975	33,579,256	45.3	34,204,072	46.1	6,341,711	8.6	74,125,039	100.0
1976	43,744,113	52.9	33,798,556	40.9	5,159,317	6.2	82,701,986	100.0
1977	49,123,304	55.1	34,685,306	38.9	5,327,566	6.0	89,139,176	100.0
1978	55,448,443	58.4	33,572,509	35.3	6,028,744	6.3	95,049,696	100.0
1979	63,180,992	62.4	32,352,619	32.0	5,722,265	5.6	101,255,876	100.0
1980	64,670,655	58.2	39,047,920	35.2	7,369,620	6.6	111,088,195	100.0
1981*	69,407,392	58.1	41,972,947	35.1	8,169,368	6.8	119,549,707	100.0

* Estimate

City of Hamilton
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1981 COMPARATIVE STATEMENT OF ESTIMATES
SUMMARY OF REVENUES - Continued

Actual		Estimate	Account	Description	Original Estimate 1981 (6)	Committee Adjustment Increase + Decrease - (7)	Resultant Appropriation 1981 (8)	Increase + Decrease - over 1980 Estimate	
1979 (1)	1980 (2)	1980 (3)	Number (4)					Amount (9)	Percent (10)
1,500,000	1,300,000	1,300,000	0301 01 50	Surplus from previous year	1,100,000		1,100,000	200,000 -	15.4 -
<u>Taxation</u>									
<u>Realty</u>				<u>Assessment</u>	<u>Mills</u>				
<u>Residential</u>									
23,388,080	24,098,653	24,191,350		City of Hamilton	476,414,946	57.8731	24,031,370	3,540,240 +	27,571,610
21,319,530	22,396,570	22,396,570		Hamilton-Wentworth Region	476,414,946	50.2599	23,944,580		23,944,580
				Board of Education					
14,698,230	14,719,240	14,719,240		- elementary	356,113,848	44.2040	15,740,950		15,740,950
16,312,480	16,197,730	16,197,730		- secondary	476,414,946	35.0029	16,675,900		16,675,900
				Separate School					
4,752,360	4,921,060	4,921,060		- elementary	120,301,098	44.2040	5,317,550		5,317,550
80,470,680	82,333,253	82,425,950					85,710,350	3,540,240 +	89,250,590
								6,824,640 +	8.3 +
<u>Non-Residential</u>									
13,890,870	14,755,279	14,848,800		City of Hamilton	252,324,963	68.0860	14,974,940	2,204,820 +	17,179,760
12,761,910	13,747,160	13,747,160		Hamilton-Wentworth Region	252,324,963	59.1293	14,919,800		14,919,800
				Board of Education					
10,438,670	11,437,260	11,437,260		- elementary	239,350,103	52.0023	12,446,760		12,446,760
9,222,200	9,942,270	9,942,270		- secondary	252,324,963	41.1799	10,390,720		10,390,720
				Separate School					
557,640	618,080	618,080		- elementary	12,974,860	52.0023	674,720		674,720
46,871,290	50,500,049	50,593,570					53,406,940	2,204,820 +	55,611,760
								5,018,190 +	9.9 +
<u>Business</u>									
6,591,420	6,971,780	7,006,000		City of Hamilton	118,576,215	68.0860	7,037,500	1,035,880 +	8,073,380
6,053,960	6,486,220	6,486,220		Hamilton-Wentworth Region	118,576,215	59.1293	7,011,330		7,011,330
				Board of Education					
5,009,670	5,455,530	5,455,530		- elementary	113,753,885	52.0023	5,915,460		5,915,460
4,374,800	4,690,980	4,690,980		- secondary	118,576,215	41.1799	4,882,950		4,882,950
				Separate School					
206,730	232,450	232,450		- elementary	4,822,330	52.0023	250,770		250,770
22,216,580	23,836,960	23,871,180					25,098,010	1,035,880 +	26,133,890
								2,262,710 +	9.5 +
149,578,550	156,670,262	156,890,700					164,215,300	6,780,940 +	170,996,240
								14,105,540 +	9.0 +

City of Hamilton
Treasury

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1981 COMPARATIVE STATEMENT OF ESTIMATES
SUMMARY OF REVENUES - Continued

SUMMARY OF REVENUES - Continued										Increase +	
Actual		Estimate	Account	Description			Original	Committee	Resultant	Decrease -	
1979	1980	1980	Number				Estimate	Adjustment	Appropriation	over 1980	
(1)	(2)	(3)	(4)	(5)			1981	Increase +	1981	Amount	Percent
							(6)	Decrease -	(8)	(9)	(10)
Summary of Taxation											
Realty and Business											
City of Hamilton											
23,388,080	24,098,653	24,191,350	0302 01 01	Residential	476,414,946	57.8731	24,031,370	3,540,240 +	27,571,610	3,380,940 +	14.0 +
20,482,290	21,727,059	21,854,800	0302 01 02	Non-residential	370,901,178	68.0860	22,012,440	3,240,700 +	25,253,140	3,397,660 +	15.5 +
43,870,370	45,825,712	46,046,150					46,043,810	6,780,940 +	52,824,750	6,778,600 +	14.7 +
Hamilton-Wentworth Region											
21,319,530	22,396,570	22,396,570		Residential	476,414,946	50.2599	23,944,580		23,944,580	1,548,010 +	6.9 +
18,815,870	20,233,380	20,233,380		Non-residential	370,901,178	59.1293	21,931,130		21,931,130	1,697,750 +	8.4 +
40,135,400	42,629,950	42,629,950					45,875,710		45,875,710	3,245,760 +	7.6 +
Education											
Board of Education											
Elementary											
14,698,230	14,719,240	14,719,240		Residential	356,113,848	44.2020	15,740,950		15,740,950	1,021,710 +	6.9 +
15,448,340	16,892,790	16,892,790		Non-residential	353,103,988	52.0023	18,362,220		18,362,220	1,469,430 +	8.7 +
30,146,570	31,612,030	31,612,030					34,103,170		34,103,170	2,491,140 +	7.9 +
Secondary											
16,312,480	16,197,730	16,197,730		Residential	476,414,946	35.0029	16,675,900		16,675,900	478,170 +	3.0 +
13,597,000	14,633,250	14,633,250		Non-residential	370,901,178	41.1799	15,273,670		15,273,670	640,420 +	4.4 +
29,909,480	30,830,980	30,830,980					31,949,570		31,949,570	1,118,590 +	3.6 +
Separate School Board											
Elementary											
4,752,360	4,921,060	4,921,060		Residential	120,301,098	44.2020	5,317,550		5,317,550	396,490 +	8.1 +
764,370	850,530	850,530		Non-residential	17,797,190	52.0023	925,490		925,490	74,960 +	8.8 +
5,516,730	5,771,590	5,771,590					6,243,040		6,243,040	471,450 +	8.2 +
149,578,550	156,670,262	156,890,700					164,215,300	6,780,940 +	170,996,240	14,105,540 +	9.0 +
Mill Rates											
Municipal											
				City of Hamilton	57.8731		68.0860				
				Hamilton-Wentworth Region	50.2599	108.1330	59.1293	127.2153			
Education											
				Elementary	44.2020		52.0023				
				Secondary	35.0029		41.1799				
				Total (Public and Separate Supporters)	187.3379		220.3975				

City of Hamilton
Treasury

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1981 COMPARATIVE STATEMENT OF ESTIMATES
SUMMARY OF REVENUES - Continued

Actual		Estimate	Account	Description	Original	Committee	Resultant	Increase +	
1979	1980	1980	Number		Estimate	Adjustment	Appropriation	Decrease -	over 1980
(1)	(2)	(3)	(4)	(5)	1981	Increase +	1981	Estimate	Estimate
					(6)	Decrease -	(8)	Amount	Percent
						(7)		(9)	(10)
0302 Taxation									
<u>Estimated Apportionment</u>									
03 Supplementary Realty Taxes									
213,881	359,508	330,370	21	City of Hamilton	257,980	50,000 +	307,980	22,390 -	6.8 -
192,666	332,837	296,590	22	Hamilton-Wentworth Region	238,840	46,290 +	285,130	11,460 -	3.9 -
288,293	487,527	433,740	23	Board of Education	349,840	67,810 +	417,650	16,090 -	3.7 -
26,483	45,062	39,300	24	Separate School Board	32,340	6,260 +	38,600	700 -	1.8 -
721,323	1,224,934	1,100,000			879,000	170,360 +	1,049,360	50,640 -	4.6 -
04 Supplementary Business Taxes									
224,221	260,288	120,180	21	City of Hamilton	182,260	25,000 +	207,260	87,080 +	72.5 +
201,981	240,978	108,430	22	Hamilton-Wentworth Region	168,740	23,140 +	191,880	83,450 +	77.0 +
302,231	352,976	157,220	23	Board of Education	247,160	33,900 +	281,060	123,840 +	78.8 +
27,763	32,625	14,170	24	Separate School Board	22,840	3,140 +	25,980	11,810 +	83.3 +
756,196	886,867	400,000			621,000	85,180 +	706,180	306,180 +	76.6 +
<u>Special Assessments</u>									
06 Local Improvements									
619,342	561,578	562,440	21	City of Hamilton	517,360		517,360	45,080 -	8.0 -
13,696	19,738	17,000	22	Hamilton-Wentworth Region	27,460		27,460	10,460 +	61.5 +
633,038	581,316	579,440			544,820		544,820	34,620 -	6.0 -
07 Sewer Rates									
164,198	157,818	157,000	21	City of Hamilton	143,500		143,500	13,500 -	8.6 -
99,321	215,910	110,000	22	Hamilton-Wentworth Region	285,380		285,380	175,380 +	159.4 +
263,519	373,728	267,000			428,880		428,880	161,880 +	60.6 +
09 Telephones and Telegrams									
826,407	924,498	898,180	21	City of Hamilton	993,700		993,700	95,520 +	10.6 +
745,609	832,798	809,100	22	Hamilton-Wentworth Region	919,990		919,990	110,890 +	13.7 +
1,117,227	1,285,557	1,248,970	23	Board of Education	1,433,450		1,433,450	184,480 +	14.8 +
2,689,243	3,042,853	2,956,250			3,347,140		3,347,140	390,890 +	13.2 +
154,641,869	162,779,960	162,193,390		Total Taxation Revenue	170,036,140	7,036,480 +	177,072,620	14,879,230 +	9.2 +

City of Hamilton
Treasury

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1981 COMPARATIVE STATEMENT OF ESTIMATES
SUMMARY OF REVENUES - Continued

Actual		Estimate	Account	Description	Original	Committee	Resultant	Increase +	
1979	1980	1980	Number		Estimate	Adjustment	Appropriation	Decrease -	Estimate
(1)	(2)	(3)	(4)	(5)	1981	Increase + Decrease -	1981	Amount	Percent
					(6)	(7)	(8)	(9)	(10)
14,147,088	16,806,176	16,415,830		Contributions, Grants and Subsidies	16,949,710	1,122,170 +	18,071,880	1,656,050 +	10.1 +
1,459,105	1,641,671	1,348,920		Licenses and Permits	1,568,700	100,000 +	1,668,700	319,780 +	23.7 +
6,127,145	7,982,808	5,101,190		Interest, Tax Penalties, etc.	5,834,540	300,000 +	6,134,540	1,033,350 +	20.3 +
568,732	590,157	494,620		Rents, Concessions and Franchises	725,750	11,000 -	714,750	220,130 +	44.5 +
1,122,847	1,550,110	1,400,000		Fines	1,477,290		1,477,290	77,290 +	5.5 +
449,855	595,073	547,770		Service Charges	577,680	2,550 +	580,230	32,460 +	5.9 +
1,698,517	1,924,908	1,683,340		Recreation and Community Services	1,899,060		1,899,060	215,720 +	12.8 +
5,172,568	5,728,088	5,312,760		Miscellaneous	5,600,300	336,930 +	5,937,230	624,470 +	11.8 +
937,250	1,387,930	1,387,930		Transfer from Reserves	469,000	1,018,930 +	1,487,930	100,000 +	7.2 +
226,951	294,708	218,300		Municipal Airport	288,390		288,390	70,090 +	32.1 +
585,755	719,967	641,740		Cemetery	743,550		743,550	101,810 +	15.9 +
262,737	313,707	271,690		Recoveries for Other Departments	312,820		312,820	41,130 +	15.1 +
188,900,419	203,615,263	198,317,480		Total City of Hamilton Revenues	207,582,930	9,906,060 +	217,488,990	19,171,510 +	9.7 +

City of Hamilton
Treasury

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1981 COMPARATIVE STATEMENT OF ESTIMATES
SUMMARY OF EXPENDITURES

			Description (4)	Original Estimate 1981 (5)	Committee Adjustment Increase + Decrease - (6)	Resultant Appropriation 1981 (5+6) (7)	Increase + Decrease - over 1980 Estimate Amount (7-3) (8)		Percent (8/3) (9)
Actual 1979 (1)	Actual 1980 (2)	Estimate 1980 (3)							
			<u>General Government</u>						
507,594	525,157	550,780	Legislative	487,160	28,150 -	459,010	91,770 -	16.7 -	
			Chief Administrative Officer		110,000 +	110,000	110,000 +		
1,321,385	1,696,285	1,688,750	Clerk	1,748,210	32,810 -	1,715,400	26,650 +	1.6 +	
3,087,009	3,378,360	3,579,710	Treasury	3,836,480	31,100 -	3,805,380	225,670 +	6.3 +	
550,596	638,878	599,700	Legal	628,250	180 -	628,070	28,370 +	4.7 +	
213,321	255,646	256,580	Purchasing	275,670		275,670	19,090 +	7.4 +	
260,421	319,931	384,030	Personnel	453,910	15,550 -	438,360	54,330 +	14.1 +	
2,860,325	3,274,441	3,408,440	Property	3,680,960	184,840 -	3,496,120	87,680 +	2.6 +	
715,328	818,518	787,430	Airport	902,020		902,020	114,590 +	14.6 +	
134,684	141,463	140,010	Architect	145,220		145,220	5,210 +	3.7 +	
889,957	995,222	992,350	Planning - By Region	1,030,000	620 -	1,029,380	37,030 +	3.7 +	
97,769	144,377	151,280	Co-ordinator - Lloyd D. Jackson Square	136,400	9,150 +	145,550	5,730 -	3.8 -	
237,369	265,283	263,960	Community Development	273,390		273,390	9,430 +	3.6 +	
346,102	382,361	385,890	Real Estate	407,660		407,660	21,770 +	5.6 +	
52,630	(11,741)	65,000	City Garage	85,830		85,830	20,830 +	32.0 +	
437,782	579,903	351,000	Central Services Garage	200,460	177,760 +	378,220	27,220 +	7.8 +	
11,712,272	13,404,084	13,604,910		14,291,620	3,660 +	14,295,280	690,370 +	5.1 +	
			<u>Protection to Persons and Property</u>						
11,741,439	13,138,133	13,292,610	Fire	15,159,070	301,940 -	14,857,130	1,564,520 +	11.8 +	
1,483,359	1,646,610	1,676,320	Building	1,778,240	55,000 -	1,723,240	46,920 +	2.8 +	
1,605,559	2,066,955	2,091,650	Traffic - For City	1,981,100	68,720 -	1,912,380	179,270 -	8.6 -	
860,412	1,031,765	1,051,060	- For Region	1,346,670		1,346,670	295,610 +	28.1 +	
298,839	318,331	323,580	School Traffic - By Region	355,940	16,220 -	339,720	16,140 +	5.0 +	
15,989,608	18,201,794	18,435,220		20,621,020	441,880 -	20,179,140	1,743,920 +	9.5 +	
			<u>Public Works</u>						
7,748,857	7,711,348	8,422,780	For City	9,538,290	466,700 -	9,071,590	648,810 +	7.7 +	
2,178,808	2,104,627	2,426,000	For Region	2,744,890		2,744,890	318,890 +	13.1 +	
9,927,665	9,815,975	10,848,780		12,283,180	466,700 -	11,816,480	967,700 +	8.9 +	

City of Hamilton
Treasury

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1981 COMPARATIVE STATEMENT OF ESTIMATES
SUMMARY OF EXPENDITURES - Page 2

			Description (4)	Original Estimate 1981 (5)	Committee Adjustment Increase + Decrease - (6)	Resultant Appropriation 1981 (5+6) (7)	Increase + Decrease - over 1980 Estimate Amount (7-3) (8)		Percent (8/3) (9)
Actual 1979 (1)	1980 (2)	Estimate 1980 (3)							
			<u>Engineering</u>						
2,631,084	2,251,126	2,437,090	City	2,599,200	155,230 -	2,443,970	6,880 +	.3 +	
	468,917	535,100	Local Roads - By Region	548,300	107,000 +	655,300	120,200 +	22.5 +	
2,631,084	2,720,043	2,972,190		3,147,500	48,230 -	3,099,270	127,080 +	4.3 +	
			<u>Recreation and Cultural Services</u>						
1,330,589	1,429,028	1,561,770	Cemetery	1,659,680	5,960 -	1,653,720	91,950 +	5.9 +	
3,280,301	3,985,060	3,953,340	Parks	4,834,030	680,860 -	4,153,170	199,830 +	5.1 +	
3,741,736	4,116,482	4,307,920	Recreation	4,769,120	187,490 -	4,581,630	273,710 +	6.4 +	
205,445			Confederation Park						
426,729	485,954	510,940	Historic Sites	602,370	65,140 -	537,230	26,290 +	5.1 +	
8,984,800	10,016,524	10,333,970		11,865,200	939,450 -	10,925,750	591,780 +	5.7 +	
392,679	497,545	502,960	<u>Grants, Receptions and Public Events</u>	677,700	79,930 -	597,770	94,810 +	18.9 +	
823,157	763,224	773,150	<u>Owners' Portion of Municipal Services</u>	710,330		710,330	62,820 -	8.1 -	
4,281,200	4,239,540	4,239,540	<u>Capital Projects Financed from Current Funds</u>	4,281,830	45,250 -	4,236,580	2,960 -	.1 -	
9,163,028	10,199,647	5,759,990	<u>Provision for Reserves</u>	6,896,020	510,410 -	6,385,610	625,620 +	10.9 +	
			<u>Employee Benefits - Other</u>						
31,334	34,332	33,000	Present Employees	40,810		40,810	7,810 +	23.7 +	
171,801	176,848	180,000	Pensioners	412,000	208,000 -	204,000	24,000 +	13.3 +	
203,135	211,180	213,000		452,810	208,000 -	244,810	31,810 +	14.9 +	
			<u>Financial</u>						
2,854,573	3,054,339	2,899,090	Other	3,491,790	296,350 -	3,195,440	296,350 +	10.2 +	
2,585,510	3,467,030	3,467,030	Contingency	4,867,000	148,900 -	4,718,100	4,718,100 +		
2,854,573	3,054,339	2,899,090		8,358,790	445,250 -	7,913,540	5,014,450 +		

City of Hamilton
Treasury

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1981 COMPARATIVE STATEMENT OF ESTIMATES
SUMMARY OF EXPENDITURES - Page 3

			Description (4)	Original Estimate 1981 (5)	Committee Adjustment Increase + Decrease - (6)	Resultant Appropriation 1981 (5+6) (7)	Increase + Decrease - over 1980 Estimate Amount (7-3) (8)		Percent (8/3) (9)
Actual 1979 (1)	1980 (2)	Estimate 1980 (3)							
1,818,906	2,249,606	1,094,600	Miscellaneous - Other	1,053,770	35,180 -	1,018,590	76,010 -		6.9 -
<u>Independent Boards - City's Contribution</u>									
4,233,870	6,013,390	6,013,390	Library	8,186,390	573,000 -	7,613,390	1,600,000 +		26.6 +
184,767	192,315	223,260	Hamilton-Wentworth Health Unit - Region	245,590	82,000 -	163,590	59,670 -		26.7 -
782,940	897,430	897,430	Hamilton Performing Arts Corporation	931,930	225,000 -	706,930	190,500 -		21.2 -
	233,269	213,300	Convention Centre	1,037,880	498,150 -	539,730	326,430 +		153.0 +
101,401	89,174	126,580	Lloyd D. Jackson Square - Loss on operation of Underground Parking Garage	88,880		88,880	37,700 -		29.8 -
5,302,978	7,425,578	7,473,960		10,490,670	1,378,150 -	9,112,520	1,638,560 +		21.9 +
74,085,085	82,799,079	79,151,360	Total Expenditures for the City of Hamilton	95,130,440	4,594,770 -	90,535,670	11,384,310 +		14.4 +
<u>Regional Council and Educational Boards</u>									
44,801,331	47,897,171	47,619,720	Regional Municipality of Hamilton-Wentworth	50,949,490		50,949,490	3,329,770 +		7.0 +
63,026,990	65,851,227	65,600,320	Board of Education	69,568,340		69,568,340	3,968,020 +		6.0 +
5,687,013	5,967,786	5,946,080	Hamilton-Wentworth Roman Catholic Separate School Board	6,435,490		6,435,490	489,410 +		8.2 +
113,515,334	119,716,184	119,166,120		126,953,320		126,953,320	7,787,200 +		6.5 +
187,600,419	202,515,263	198,317,480		222,083,760	4,594,770 -	217,488,990	19,171,510 +		9.7 +

1981-1985

CAPITAL BUDGET PROGRAM

City of Hamilton
Treasury

I N D E X

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REPORT OF THE FINANCE COMMITTEE

To the Council of The Corporation of the City of Hamilton.

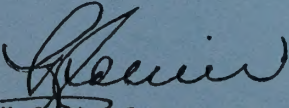
Members of Council: -

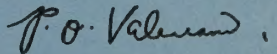
The Finance Committee presents its NINTH Report and respectfully recommends: -

1. That the policy of providing annually a capital levy of at least 5 mills in the Current Estimates for capital purposes be continued.
2. The debt charges will not exceed 15% of the current year's estimated adjusted municipal levy for this Capital Budget.
3. That every consideration be given to continuing with a "Pay-As-You-Go" policy for capital projects that are considered by City Council and the Ontario Municipal Board of a low priority nature.
4. That the Board of Directors of Hamilton Place and the Hamilton Convention Centre consider the establishment of a Reserve for Capital Projects. The amount of the provision each year to be determined on each year's operation.
5. That this Capital Budget program be endorsed and forwarded to City Council for approval, for submission to, and consideration by, the Ontario Municipal Board, through the Regional Council.

Note: The recommendations of the Finance Committee were approved by City Council on April 14, 1981
Bill No. B-24, By-law No. 81-130.

Respectfully submitted


R. M. O'Brien, Secretary
March 30, 1981


ALDERMAN P. O. VALERIANO
CHAIRMAN, FINANCE COMMITTEE

City of Hamilton
Treasury

City Hall, Hamilton, Ontario
February 25, 1981

Alderman P. O. Valeriano, Chairman
Members of the Finance Committee

I take pleasure in presenting to you, on behalf of the Capital Budget Committee, the Provisional Capital Budget for the five year period 1981 to 1985 inclusive, as approved by the Committee. The Committee composed of Alderman I. Stout, Mr. K. A. Rouff, City Solicitor, Mr. W. L. Phillips, City Engineer, Mr. R. J. Desjardins, Traffic Commissioner, Mr. V. J. Abraham, Director of Local Planning and Mr. B. L. Hotrum, Treasury Department who acted as Secretary, should be commended for their diligence and the ingenuity they applied to the finalization of the twenty-seventh consecutive Capital Budget.

The Committee in recommending this Capital Budget has not only continued the policy of carefully controlling the capital expenditures, but also ensuring the City has the capability of continuing the physical, social and cultural facilities necessary to the progress of the City of Hamilton.

They were also guided by the precepts established in prior years, which were:

1. That the project had a high priority rating either to provide proper physical facilities or to provide added facilities for the social needs of the community.
2. That there will continue to be a capital levy of at least 5 mills each year contained in the Current Estimates.
3. That the policy established by the City Council and the Council of the Regional Municipality, "That the debt charges in any one year of the Capital Budget will not exceed 20% of the current year's adjusted levy", be adhered to.
4. That because of the continuing high interest rates, every effort should be made to restrict capital borrowing wherever possible.

The first draft of the proposed capital spending, analysed by function, submitted to the Capital Budget Committee for consideration, was prepared on the basis adopted by former Capital Budget Committees, and is shown on the next page, exclusive of education:



Statistics Canada Statistique Canada

Merchandising and Services Division

Division du commerce et des services

N^o DE - CATALOGUE - No.
63-004

MENSUEL - MONTHLY

ADVANCE RELEASE - RAPPORT PROVISOIRE

DEPARTMENT STORE SALES BY REGIONS
VENTES DES GRANDS MAGASINS PAR RÉGION

SEPTEMBER - 1983 - SEPTEMBRE

Sales	% change	1983
- \$000,000	-	-
Ventes	Variation %	1982

CAN.	PROV. ATL. PROV.	QUE.	ONT.
\$ 922.1	62.0	165.1	324.7
% +7.1	+12.5	+10.9	+6.1
			B.C. *
MAN.	SASK.	ALTA.	C.B.
\$ 48.8	31.0	131.2	159.4
% +4.7	+20.8	+4.5	+3.9

NOTE: Not adjusted for number of business days.

NOTA: Non rectifié pour tenir compte des journées d'affaires

* Includes Yukon and Northwest Territories

* Inclus le Yukon et les Territoires du Nord-Ouest

5-3400-231: 15-11-82

PROPOSED CAPITAL SPENDING
ANALYSED BY FUNCTION

PAGE 3

First Draft

Function (1)	Net Remaining Expenditure to be Financed		
	Amount (000's) (2)	Percentage Total (3)	Municipal Portion (4)
General Government	423	.61%	.65%
Protection to Persons and Property	1,874	2.72%	2.90%
Transportation Services:			
Department of Engineering	18,118	26.33%	28.03%
Municipal Services - City's Share	4,947	7.19	7.65
Parking Authority	3,550	5.16	5.50
Total Transportation Services	26,615	38.68%	41.18%
Environmental Services - Department of Public Works	280	.41%	.43%
Recreation and Cultural Services:			
Recreation	5,130	7.45%	7.94%
Parks	2,920	4.24	4.52
Historic Sites	46	.07	.09
Hamilton Public Library	6,709	9.75	10.38
Hamilton Place	1,110	1.61	1.72
Total Recreation and Cultural Services	15,915	23.12%	24.65%
Planning and Development:			
Hamilton Convention Centre	8,252	11.99%	12.76%
Planning Department	1,800	2.62	2.78
Community Development Department	688	1.00	1.06
Farmers' Market	1,289	1.87	1.99
Total Planning and Development	12,029	17.48%	18.59%
Contingency	7,500	10.90%	11.60%
	64,636	93.92%	100.00%
Municipal Services - Owners' Share	4,181	6.08%	
	68,817 *	100.00%	

* It should be noted in this analysis, the totals shown are before application of the Capital Levies (at 5 mills annually) totalling \$21,843,000, plus unallocated 1980 balance of \$1,045,000, and before allocating certain reserves in the amount of \$4,262,000.

A further analysis of the first draft of the Capital Budget, after deducting the 5 mill capital levy and certain reserves revealed, as shown below in summary form, that without making any further changes and based on the submissions from the spending Departments the resulting debt charges were within our self-imposed limit of 15%, even though the policy of Council, as referred to in the opening remarks, was set at 20%. I should further advise that these estimates were based on the assumption that debentures would be issued at 13 1/2% and that the term for debentures to be issued in 1981 would be 10 year for the first \$12,000,000 and the balance in 1981 and the remaining years for a 20 year term. For your information, the final draft has been prepared on the same assumption with the exception the \$12,000,000 has been revised to \$11,500,000.

PERCENTAGE OF DEBT CHARGES TO LEVY

(000's)

First Draft

<u>Municipal - Net</u>				<u>Self-Sustaining (Municipal Services - Owners' Portion) - Net</u>	
<u>Year</u> (1)	<u>Debt</u> (2)	<u>Debt Charges</u> (3)	<u>Percentage of Current Year's adjusted Municipal Levy required for Debt Charges</u> (4)		<u>Total</u> (6)
1981	\$18,011	\$ 6,228	10.85	\$1,486	\$19,497
1982	7,062	8,311	13.66	635	7,697
1983	3,958	9,223	14.31	920	4,878
1984	4,546	9,664	14.14	570	5,116
1985	3,909	9,929	13.71	570	4,479
	<u>\$37,486</u>			<u>\$4,181</u>	<u>\$41,667</u>
1986		\$10,009	13.04		
1986 and after *	<u>\$ 4,187</u>			<u>\$ 570</u>	<u>\$ 4,757</u>

* For completion of projects in the 1981-1985 portion of the Budget.

Even though the First Draft was within the self-imposed limits, this did not deter the Committee of a careful perusal of the projects being contemplated and re-establishing projects on a priority basis. In order that your Committee may be aware of the changes made to this budget, this Provisional Capital Budget is presented as originally printed and the changes being recommended by the Capital Budget Committee are shown in hand written form.

In recommending these changes, the Committee was guided by the concepts established in previous years.

1. The Committee continued to adhere to the policy that they would look very closely at any projects which could be considered as a "frill".
2. Because of the continuing high interest rate and in an attempt to reduce the outstanding debt and the resulting debt charges, the City should continue, wherever possible, a "Pay-As-You-Go Plan", as approved in 1977. This policy has resulted in improved financial planning and budgeting control.
3. Only those projects for which debenture financing is proposed, or for which Ontario Municipal Board approval is a requirement, will be included in the capital expenditure quota. The Finance Committee and City Council, in adopting the Capital Budget, will be approving the method of financing the various projects contained in the Capital Budget as shown on the following schedules.

Schedule 1 - Statement of projects to be financed from the various reserve funds.

Schedule 2 - Statement of projects to be financed from the 5 mill capital levy.

Schedule 3 - Statement of projects to be financed by the issuance of debentures.

Schedule 4 - Statement of capital projects for which approval of the Ontario Municipal Board will be asked in each of the years 1981 to 1985 inclusive.

Schedule 5 - Statement of assumptions and notations used in the preparation of the Capital Budget.

Schedule 6 - The Committee has again included for your guidance a flow chart to indicate the procedure followed to:

- (a) receive approval of the Capital Budget;
- (b) receive approval to proceed with an individual project.

4. The resultant revised Provisional Capital Budget for municipal and municipal services is shown on the following page by analysis of function and in summary amounts to be financed.



Analysis by Function
(000's)

<u>Function</u> (1)	<u>Net Remaining Expenditure to be Financed</u>		
	<u>Amount</u> (2)	<u>Percentage</u>	
		<u>Total</u> (3)	<u>Municipal Portion</u> (4)
General Government	451	.65%	.69%
Protection to Persons and Property	1,864	2.69%	2.86%
Transportation Services:			
Department of Engineering	18,795	27.14%	28.86%
Municipal Services - City's Share	4,602	6.65	7.07
Parking Authority	4,350	6.28	6.68
Total Transportation Services	27,747	40.07%	42.61%
Environmental Services - Department of Public Works	280	.40%	.43%
Recreation and Cultural Services:			
Recreation	4,555	6.58%	7.00%
Parks	2,920	4.22	4.48
Historic Sites	46	.07	.07
Hamilton Public Library	7,114	10.27	10.92
Hamilton Place	1,110	1.60	1.70
Total Recreation and Cultural Services	15,745	22.74%	24.17%
Planning and Development:			
Hamilton Convention Centre	7,760	11.21%	11.92%
Planning Department	1,800	2.60	2.76
Community Development Department	688	.99	1.06
Farmers' Market	1,289	1.86	1.98
Total Planning and Development	11,537	16.66%	17.72%
Contingency	7,500	10.83%	11.52%
	65,124	94.04%	100.00%
Municipal Services - Owners' Share	4,126	5.96%	
	69,250 *	100.00%	

* It should be noted in this analysis, the totals shown are before application of the Capital Levies (at 5 mills annually), totalling \$21,612,000 plus unallocated 1980 balance of \$1,159,000 and before allocating certain reserves in the amount of \$6,684,000.

5. While the Committee is aware of the policy set by City Council that "the debt charges will not exceed 20% of the current year's estimated adjusted municipal levy", it should be noted the Committee is recommending, the same as in 1979 and 1980, a ceiling of 15% for debt charges be continued in this Capital Budget.

In order to advise you of the major changes in the 1980-1984 Capital Budget and the 1981-1985 Capital Budget, we submit the following schedules:

Schedule 7 - Statement of proposed net increased cost to the City for projects included in the 1981-1985 Provisional Capital Budget.

Schedule 8 - Statement of proposed new projects included in the 1981-1985 Provisional Capital Budget.

The adoption in 1977 and the continuance of the partial "Pay-As-You-Go" policy, together with the issuance of only \$4,000,000 in debentures during this period, had the effect of reducing the actual debt charges for the City from \$6,528,000 in 1977 to \$5,418,000 in 1981, being a difference of \$1,110,000 or 1.310 mills.

We are again showing for your guidance, on the following page, the debt charges as a percentage of the estimated adjusted municipal levy and the gross estimated budget. We are of the opinion the comparison to the gross estimated budget would be more easily understood by the taxpayer as it is a readily identifiable figure which is shown as 6.84% in 1981.

The lower portion of the following statement indicates the resulting mill rates if all of the projects were to be undertaken and completed in accordance with the proposed Capital Budget, including a contingency of \$1,500,000 in each of the five years.

Percentage of Debt Charges to Levy
(000's)

<u>Municipal - Net</u>					<u>Self-Sustaining (Municipal Services - Owners' Portion) - Net</u>	<u>Total</u>
<u>Year</u> (1)	<u>Debt</u> (2)	<u>Debt Charges</u> (3)	<u>Percentage of Current Year's adjusted Municipal Levy required for Debt Charges</u> (4)	<u>Percentage of Debt Charges to Current Year's Gross Budget</u> (5)	(6)	(7)
1981	\$16,128	6,194	10.47	6.84	\$1,486	\$17,614
1982	7,670	8,028	12.81	8.36	580	8,250
1983	3,143	9,039	13.60	8.88	920	4,063
1984	4,040	9,373	13.31	8.69	570	4,610
1985	4,688	9,570	12.81	8.37	570	5,258
	<u>\$35,669</u>				<u>\$4,126</u>	<u>\$39,795</u>
1986		9,770	12.35	8.06		
1986 and after *	<u>\$ 2,210</u>				<u>\$ 570</u>	<u>\$ 2,780</u>

* For completion of projects in the 1981-1985 portion of the Capital Budget.

Estimated Mill Rates for Debt Charges - Net Municipal

<u>Year</u> (1)	<u>Residential</u>		<u>Non-Residential</u>	
	<u>Mills</u> (2)	<u>Increase or Decrease over Prior Year</u> (3)	<u>Mills</u> (4)	<u>Increase or Decrease over Prior Year</u> (5)
* 1980	6.0	.1 +	7.1	.2 +
1981	6.8	.8 +	8.0	.9 +
1982	8.7	1.9 +	10.2	2.2 +
1983	9.7	1.0 +	11.4	1.2 +
1984	10.0	.3 +	11.7	.3 +
1985	10.1	.1 +	11.9	.2 +

* Actual.

It should be noted that the Committee has made no provision for the possible construction of a Trade Centre/Arena complex in this Capital Budget, as to date City Council has not determined the exact size or cost of the project. The Committee has, however, provided in each of the years 1981 to 1985, a general contingency of \$1,500,000, segregated between the capital levy and debenturing as shown on Schedules 2 and 3. The Committee was also of the opinion that if this project is to be proceeded with, then Council would possibly wish to re-arrange some of the present priorities within the Capital Budget to provide additional funding. As indicated earlier, on the statement on Page R-8, the maximum percentage of debt charges to levy in this Capital Budget is only 13.60% with the result additional debentures could be issued and still adhere to our policy that debt charges not exceed 15% of the levy.

Council should be aware that this Capital Budget contains a provision of some \$1,800,000 for the clearance of the Alpha Enclaves as proposed by the Planning Department and the Planning Committee. On Schedule 1, you will note we have suggested that if Council is of the opinion this project should be approved, it should be financed entirely from the proceeds from the sale of industrial land, as proposed by the Planning Committee, and not from any other source of revenue. Before Council makes any recommendation that this project should be proceeded with, they should be aware that our City Solicitor has advised our Committee that the City does not have the authority to purchase or acquire houses for industrial purposes as this is now a responsibility of the Regional Municipality in accordance with Section 117 of The Municipality of Hamilton-Wentworth Act.

It should be further noted that on Schedule 1 we have also proposed the establishment of a Reserve for Capital Projects in Hamilton Place. This naturally is a policy decision to be approved by City Council. The Capital Budget Committee, however, is recommending that if there are excess revenues from the operation of Hamilton Place in any one year, a Reserve for Capital Projects should be established. A perusal of these projects indicates that the life expectancy in any one project would be considerably less than the term of the debenture issue. It is for this reason that we are suggesting an alternative source of financing.

Schedule 2, under the Statement of the Proposed Allocation of the 5 Mill Capital Levy, includes an amount of \$1,200,000 for furniture and equipment for the Hamilton Convention Centre in the year 1981. Some of the items included in this amount would normally not be considered as a capital project, but because of the amount and the need to expedite the acquisition of this equipment, it has been included in the Capital Budget. We would suggest that consideration be given to the establishment of a Reserve for Capital Projects by the Convention Centre in future years to provide for the acquisition of small items of furniture and equipment.

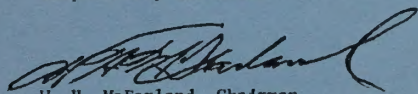
The Committee recommends:

1. That the policy of providing annually a capital levy of at least 5 mills in the Current Estimates for capital purposes be continued.
2. The debt charges will not exceed 15% of the current year's estimated adjusted municipal levy for this Capital Budget.

3. That every consideration be given to continuing with a "Pay-As-You-Go" policy for capital projects that are considered by City Council and the Ontario Municipal Board of a low priority nature.
4. That the Finance Committee and the Board of Directors of Hamilton Place and the Hamilton Convention Centre consider the establishment of a Reserve for Capital Projects. The amount of the provision each year to be determined on each year's operation.
5. That this Capital Budget program be endorsed and forwarded to City Council for approval, for submission to, and consideration by, the Ontario Municipal Board, through the Regional Council.

The Capital Budget Committee concurs that the projects contained in this Capital Budget are well within the financial capabilities of the City and represent the best possible program for the future planning and development of the City, physically, socially and culturally.

Respectfully submitted



W. H. McFarland, Chairman
Capital Budget Committee and
Treasurer and Commissioner of Finance

CAPITAL BUDGET PROGRAM 1981 - 1985
ESTIMATED SCHEDULE, COST AND FINANCING OF PROJECTS
AS AT MAR 24, 1981
(000'S)

PAGE 11

*** S U M M A R Y ***

DESCRIPTION		***** F I N A N C I N G *****	***** ANALYSIS OF REQUIREMENTS	1981 TO 1985 *****		
		GROSS SUBSIDIES PREVIOUSLY 1986 & 1981-1985	AUTHOR CONTEM - IZED PLATED	1981 1982 1983 1984 1985		
CONTROL 0	MUNICIPAL					
SECTION 01	GENERAL GOVERNMENT					
010	GENERAL ADMINISTRATION	3,701	3,000	250	451	451
	TOTAL SECTION 01	3,701	3,000	250	451	451
SECTION 02	URBAN RENEWAL					
020	NORTH END	9,407	6,898	1,904	605	605
021	NORTH END RECOVERIES	1,671-	1,066-		605-	605-
	TOTAL NORTH END	7,736	5,832	1,904		
022	LLOYD D. JACKSON SQUARE	30,516	21,767	6,249	2,500	2,500
023	LLOYD D. JACKSON SQUARE RECOVERIES	4,648-	2,148-		2,500-	2,500-
	TOTAL SQUARE	25,868	19,619	6,249		
024	YORK STREET	8,644	5,367	1,711	1,566	1,566
025	YORK STREET RECOVERIES	2,246-	680-		1,566-	1,566-
	TOTAL SECTION 02	40,002	30,138	9,864		
SECTION 03	PROTECTION TO PERSONS AND PROPERTY					
033	FIRE	3,250		1,386	1,864	404
	TOTAL SECTION 03	3,250		1,386	1,864	404
SECTION 04	TRANSPORTATION SERVICES					
040	DEPARTMENT OF ENGINEERING	41,339	16,975	3,709	18,795	18,795
041	LOCAL IMPROVEMENTS - CITY'S SHARE	8,081	1,955	1,524	4,602	1,027
043	PARKING AUTHORITY	5,850		1,500	4,350	4,350
	TOTAL SECTION 04	55,270	18,930	6,733	27,747	1,027
SECTION 05	ENVIRONMENTAL SERVICES					
051	DEPARTMENT OF PUBLIC WORKS	790		510	280	280
	TOTAL SECTION 05	790		510	280	280
SECTION 06	RECREATION AND CULTURAL SERVICES					
060	RECREATION	5,434	300	579	4,555	4,555
062	PARKS	4,190		920	2,920	2,920
065	HISTORIC SITES	296		250	46	46
066	HAMILTON PUBLIC LIBRARY BOARD	14,148	977	6,057	7,114	6,149
067	HAMILTON PLACE	1,378		268	1,110	1,110
	TOTAL SECTION 06	25,446	1,277	8,074	15,745	6,149
SECTION 07	PLANNING AND DEVELOPMENT					
070	PLANNING DEPARTMENT	1,800			1,800	300
071	HAMILTON CONVENTION CENTRE	18,340	5,146	5,434	7,760	6,120
072	COMMUNITY DEVELOPMENT DEPARTMENT	7,621	5,538	1,395	688	451

CAPITAL BUDGET PROGRAM 1981 - 1985
ESTIMATED SCHEDULE, COST AND FINANCING OF PROJECTS
AS AT MAR 24, 1981
(000'S)

PAGE 12

*** S U M M A R Y ***

DESCRIPTION		***** F I N A N C I N G *****		***** ANALYSIS		OF REQUIREMENTS		1981 TO 1985 *****						
		GROSS SUBSIDIES PREVIOUSLY OBTAINED		1986 & AFTER		1981-1985		AUTHOR - IZED CONTEM PLATED		1981	1982	1983	1984	1985
SECTION 09	074 FARMERS' MARKET	2,027		738		1,289	1,289	1,289						
	TOTAL SECTION 07	29,788	10,684	7,567		11,537	7,860	3,677	7,526	3,111	600	300		
	090 CONTINGENCY													
	090 GENERAL CONTINGENCY	7,500				7,500		7,500	1,500	1,500	1,500	1,500	1,500	1,500
TOTAL SECTION 09		7,500				7,500		7,500	1,500	1,500	1,500	1,500	1,500	1,500
TOTAL CONTROL 0		165,747	64,029	34,384	2,210	65,124	15,440	49,684	23,198	13,199	9,000	9,580	10,147	
CONTROL SECTION 1	15 PROCEEDS FROM CAPITAL LEVY AND RESERVE FUNDS													
150	CAPITAL LEVY		22,771			22,771	1,159	21,612	5,396	4,279	4,322	4,365	4,409	
152	RESERVE FUNDS		6,684			6,684		6,684	1,674	1,259	1,535	1,175	1,050	
TOTAL SECTION 15			29,455			29,455	1,159	28,296	7,070	5,529	5,857	5,540	5,459	
TOTAL CONTROL 1			29,455			29,455	1,159	28,296	7,070	5,529	5,857	5,540	5,459	
CONTROL (0)	MINUS CONTROL (1)	165,747	93,484	34,384	2,210	35,669	14,281	21,388	16,128	7,670	3,143	4,040	4,688	
CONTROL SECTION 2	21 SELF-SUSTAINING MUNICIPAL SERVICES -OWNERS' SHARE													
210	LOCAL IMPROVEMENTS	5,294	598		570	4,126	1,486	2,640	1,486	580	920	570	570	
TOTAL SECTION 21		5,294	598		570	4,126	1,486	2,640	1,486	580	920	570	570	
TOTAL CONTROL 2		5,294	598		570	4,126	1,486	2,640	1,486	580	920	570	570	
TOTAL CONTROLS (0-1+2) - CITY		171,041	94,082	34,384	2,780	39,795	15,767	24,028	17,614	8,250	4,063	4,610	5,258	

STATEMENT OF PROPOSED CAPITAL PROJECTS TO BE FINANCED FROM VARIOUS RESERVES
(000'S)

FINANCING (1)	PROJECT DESCRIPTION (2)	PAGE NUMBER (3)	1981 (4)	1982 (5)	1983 (6)	1984 (7)	1985 (8)	TOTAL (9)
* <u>RESERVE FOR CAPITAL PROJECTS</u>	JAMES STREET BRIDGE OVER C.N.R. - RECONSTRUCTION	10	96					96
	RED HILL TRIBUTARY - LAND ACQUISITION	10	90					90
	DUNDURN CASTLE - IMPROVEMENTS TO PARKING FACILITIES	22	46					46
	MAIN HAMILTON PUBLIC LIBRARY - CIRCULATION SYSTEM	23	60					60
	MAIN HAMILTON PUBLIC LIBRARY - EQUIPMENT	24	175					175
	LAND ACQUISITION FROM PARTNERSHIP - NORTH END							
	REDEVELOPMENT PROGRAM	28	137					137
	REHABILITATION LOANS	28	100					100
	THE FARMERS' MARKET - DESIGN FEES	29	20					20
			724					724
* <u>RESERVE FOR PARK LANDS</u>	PRIORITY PROPERTY ACQUISITIONS	19/20	300	300	300	300	300	1,500
* <u>RESERVE FOR OFF-STREET PARKING</u>	LAND ACQUISITION AND DEVELOPMENT OF ADDITIONAL PARKING FACILITIES IN VARIOUS LOCATIONS	16/17	350	350	400	400	450	1,950
* <u>HAMILTON PLACE - RESERVE FOR CAPITAL PROJECTS</u>	GREAT HALL SOUND CONSOLE	25				175		175
	GREAT HALL LIGHTING CONSOLE	25			120			120
	GREAT HALL - SEATING	25			115			115
	ROOF REPLACEMENT	25					300	300
					235	175	300	710
* <u>RESERVE FOR ALPHA ENCLAVE</u>	PLANNING DEPARTMENT - CLEARANCE OF ENCLAVE	26	300	600	600	300		1,800
TOTAL RESERVE FINANCING			1,674	1,250	1,535	1,175	1,050	6,684

* NOTE: EXPENDITURES LIMITED TO AMOUNT AVAILABLE IN THE RESERVE.

STATEMENT OF PROPOSED ALLOCATION OF THE 5 MILL CAPITAL LEVY
(000'S)

<u>FINANCING</u> (1)	<u>PAGE</u> <u>NUMBER</u> (2)	<u>UNALLOCATED</u> <u>1980</u> (3)	<u>1981</u> (4)	<u>1982</u> (5)	<u>1983</u> (6)	<u>1984</u> (7)	<u>1985</u> (8)	<u>TOTAL</u> (9)
<u>PROJECT DESCRIPTION</u>								
INSTALLATION OF MOBILE COMMUNICATION SYSTEM IN CITY VEHICLES	1		451					451
PROVISION FOR CITY'S SHARE OF SERVICES THROUGH UNSUBDIVIDED LANDS	10	680						680
C.N.R. CULVERT - LANSING DRIVE EXTENSION	10					75		75
GREENHILL AVENUE - SUBWAY AT T.H.&B. - DESIGN AND CONSTRUCTION	11					143		143
GREENHILL AVENUE EXTENSION - DESIGN AND CONSTRUCTION	11					350	450	800
MARY STREET BRIDGE OVER C.N.R. - MAJOR MAINTENANCE	11			138				138
BRAMPTON STREET EXTENSION - DESIGN AND CONSTRUCTION	11					342	342	684
RECONSTRUCTION PROGRAM	12/13	479	1,745	2,650	2,850	3,225	3,540	14,489
CITY'S SHARE OF LOCAL IMPROVEMENTS - RESIDENTIAL 1981	14		565					565
LAWNBOWLING FACILITIES - MOHAWK GARDENS	19				250			250
HAMILTON PLACE - PEDESTRIAN BRIDGE - KING STREET END CONNECTION	25			400				400
HAMILTON CONVENTION CENTRE - FURNITURE AND EQUIPMENT	27		1,200	440				1,640
CONTINGENCY	30		276	651	1,222	230	77	2,456
TOTAL 5 MILL CAPITAL LEVY FINANCING		1,159	4,237	4,279	4,322	4,365	4,409	22,771

STATEMENT OF PROPOSED CAPITAL PROJECTS TO BE FINANCED BY DEBENTURES
(000's)

<u>PROJECT DESCRIPTION</u> (1)	<u>PAGE</u> <u>NUMBER</u> (2)	<u>1981</u> (3)	<u>1982</u> (4)	<u>1983</u> (5)	<u>1984</u> (6)	<u>1985</u> (7)	<u>TOTAL</u> (8)
FIRE STATION - EAST MOUNTAIN	9		250	350			600
NEW FIRE STATION - QUIGLEY AND ROSEDALE AREA	9				460	400	860
NEW FIRE STATION - BARTON AND WENTWORTH	9		404				404
PROVISION FOR CITY'S SHARE OF SERVICES THROUGH UNSUBDIVIDED LANDS	10/11		400	400	400	400	1,600
CITY'S SHARE OF LOCAL IMPROVEMENTS - RESIDENTIAL	14		575	530	530	530	2,165
CITY'S SHARE OF LOCAL IMPROVEMENTS - INDUSTRIAL	14/15	1,027	360	485			1,872
JOHN AND REBECCA CARPARK STRUCTURE	16			800	800	800	2,400
CHEDOKE CREEK MAINTENANCE DEPOT - INCREASED COST	18	280					280
RECREATION CENTRE - MOUNTAIN - SIR ALLAN MACNAB SECONDARY SCHOOL	19	630	1,000				1,630
MAJOR RENOVATIONS - ARTIFICIAL ICE RINKS - CORONATION	19	565					565
MAJOR RENOVATIONS - ARTIFICIAL ICE RINKS - INCH	19		310	300			610
IVOR WYNNE STADIUM - REHABILITATION OF NORTH/SOUTH STANDS	21	840	830				1,670
MOHAWK SPORTS PARK - STAGE 4	21	250	250				500
MOHAWK SPORTS PARK - STAGE 5	21					550	550
GREENHOUSE DOME SHOWHOUSE - GAGE PARK	21					200	200
LIMERIDGE MALL BRANCH LIBRARY	23				180		180
MAIN HAMILTON PUBLIC LIBRARY - DESIGN FEES	23	113					113
MAIN HAMILTON PUBLIC LIBRARY - CONSTRUCTION	23	4,500	371				4,871
MAIN HAMILTON PUBLIC LIBRARY - FURNITURE AND SHELVING	23	930					930
TERRYBERRY BRANCH ADDITIONAL FLOOR - DESIGN AND CONSTRUCTION	24				400	385	785
HAMILTON CONVENTION CENTRE - CONSTRUCTION	27	4,500	1,620				6,120
NEIGHBOURHOOD IMPROVEMENT PROGRAM - GIBSON	28		125				125
NEIGHBOURHOOD IMPROVEMENT PROGRAM - LANDSDALE	28		326				326
THE FARMERS' MARKET - CONSTRUCTION	29	1,269					1,269
LOCAL IMPROVEMENTS - OWNERS' SHARE - RESIDENTIAL	33/34	1,178	440	630	570	570	3,388
LOCAL IMPROVEMENTS - OWNERS' SHARE - INDUSTRIAL	33	308	140	290			738
CONTINGENCY	30	<u>1,224</u>	<u>849</u>	<u>278</u>	<u>1,270</u>	<u>1,423</u>	<u>5,044</u>
TOTAL DEBENTURE FINANCING		<u>17,614</u>	<u>8,250</u>	<u>4,063</u>	<u>4,610</u>	<u>5,258</u>	<u>39,795</u>

City of Hamilton
Treasury

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SCHEDULE 4

CAPITAL BUDGET PROGRAM 1981-1985

CAPITAL PROJECTS FOR WHICH APPROVAL OF THE ONTARIO MUNICIPAL BOARD
WILL BE REQUESTED IN EACH OF THE YEARS 1981 TO 1985 INCLUSIVE

(000'S)

<u>Page Number</u> (1)	<u>Description of Work</u> (2)	<u>1981</u> (3)	<u>1982</u> (4)	<u>1983</u> (5)	<u>1984</u> (6)	<u>1985</u> (7)
	<u>Protection to Persons and Property</u>					
	<u>Fire</u>					
9	Fire Station - East Mountain	600				
9	New Fire Station - Quigley-Rosedale Area			860		
	Total Protection to Persons and Property	600		860		
	<u>Transportation Services</u>					
	<u>Department of Engineering</u>					
10/11	Provision for City's Share of Services		400	400	400	400
	<u>Local Improvements - City's Share</u>					
14	Residential		575	530	530	530
15	Industrial	360	485			
	Sub-Total Local Improvements	360	1,060	530	530	530
	<u>Parking Authority</u>					
16	John and Rebecca Carpark Structure			2,400		
	Total Transportation Services	360	1,460	3,330	930	930
	<u>Environmental Services</u>					
	<u>Department of Public Works</u>					
18	Chedoke Maintenance Depot - Increased Cost	280				
	Total Environmental Services	280				

City of Hamilton
Treasury

PAGE 17
SCHEDULE 4
Page 2

CAPITAL BUDGET PROGRAM 1981-1985

CAPITAL PROJECTS FOR WHICH APPROVAL OF THE ONTARIO MUNICIPAL BOARD
WILL BE REQUESTED IN EACH OF THE YEARS 1981 TO 1985 INCLUSIVE

(000's)

<u>Page Number</u> (1)	<u>Description of Work</u> (2)	<u>1981</u> (3)	<u>1982</u> (4)	<u>1983</u> (5)	<u>1984</u> (6)	<u>1985</u> (7)
	<u>Recreation and Cultural Services</u>					
	<u>Recreation</u>					
19	Recreation Centre Mountain - Sir Allan MacNab Secondary School	1,630				
19	Major Renovations - Artificial Ice Rink - Coronation	565				
19	Major Renovations - Artificial Ice Rink - Inch		610			
	Sub-Total Recreation	2,195	610			
	<u>Parks</u>					
21	Greenhouse Dome Showhouse - Gage Park					550
21	Ivor Wynne Stadium - Rehabilitation of North/South Stands	1,670				
21	Mohawk Sports Park - Stage 4		500			
21	Mohawk Sports Park - Stage 5				550	
	Sub-Total Parks	1,670	500		550	550
	<u>Hamilton Public Library Board</u>					
23	Limeridge Mall Branch			180		
24	Terryberry Branch - Additional Floor - Design and Construction			785		
	Sub-Total Library Board			965		
	Total Recreation and Cultural Services	3,865	1,110	965	550	550
	<u>Municipal Services - Owners' Share</u>					
33/34	Local Improvements - Residential	440	630	570	570	570
33	Local Improvements - Industrial	140	290			
	Total Municipal Services - Owners' Share	580	920	570	570	570
	<u>Contingency</u>					
30	Capital Contingency - Portion of the Annual Appropriation of \$1,500	1,224	849	278	1,270	1,423
	Grand Total 1981-1985	6,909	4,339	6,003	3,320	3,473

CAPITAL BUDGET PROGRAM 1981-1985

ASSUMPTIONS AND NOTATIONS

(1) Assumptions -

Population	- Increase per annum	.50 per cent
Assessment	- Increase per annum	1.00 per cent
Tax Levy	- Increase per annum Municipal	6.00 per cent
Interest Rates	- Per annum - Urban Renewal	- North End - 5.75 per cent
		- Downtown - 7.88 per cent
		- York Street - 7.75 per cent
	- Local Improvements	- 13.50 per cent
	- Other Municipal Projects	- 13.50 per cent
Term of Debentures	- Urban Renewal, City's Share of Locals and Municipal Services	15 years
	- Other Municipal Projects	10 and 20 years

(2) Notations on Subsidies or Other Receipts -

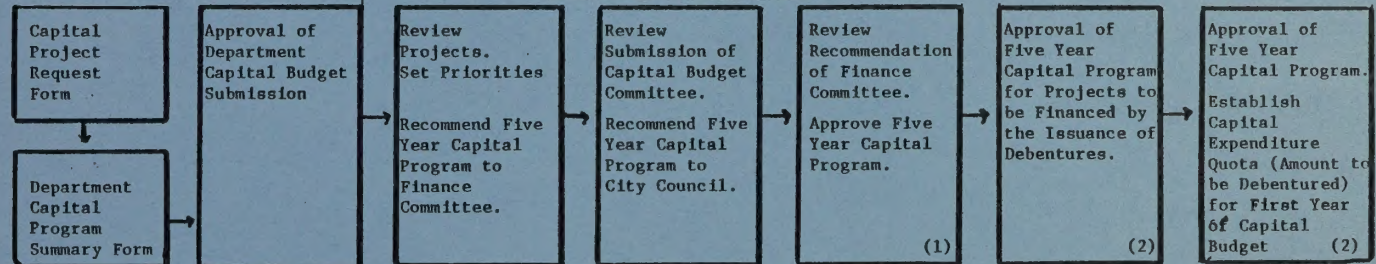
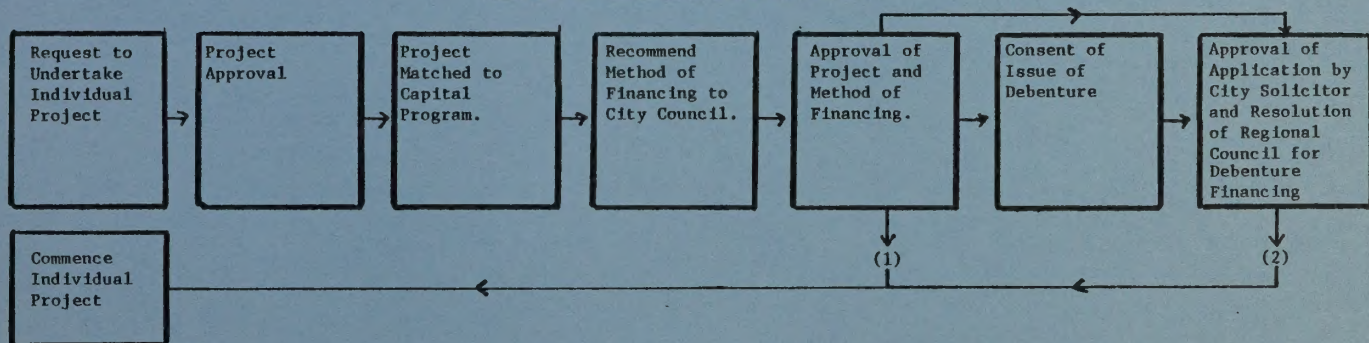
CRCA	Community Recreation Centres Act	LGF	Library Gift Fund
CF	Current Funds	LS	Land Sales
CL	Capital Levy	MC	Mohawk College
CMHC	Central Mortgage & Housing Corporation Loan	MIG	Municipal Incentive Grant
CNR	Canadian National Railway	P	Provincial Contribution
COM	Commutations	RAE	Reserve for Alpha Enclave
CTC	Canadian Transport Commission	RCP	Reserve for Capital Projects
D	Debentured	RP	Reserve for Off-Street Parking
F	Federal Contributions	RPL	Reserve for Park Lands
FTR	Federal Tax Rebate	RPP	Reserve for Property Purchases
HCC-R	Hamilton Convention Centre - Reserve for Capital Projects	RS	Roadway Subsidy
HP-R	Hamilton Place - Reserve for Capital Projects	TH&B	Toronto, Hamilton & Buffalo Railway Subsidy
HWR	Hamilton-Wentworth Region	URF	Urban Renewal - Federal
		URP	Urban Renewal - Provincial

(3) The intended scheduling of the Project is shown in Columns 3 and 4.

(4) The Column "1986 and After", will only include the financing required to complete a project commenced in the years 1981 to 1985 inclusive. Projects scheduled for commencement in 1986 or after are shown on a separate list. (See Index for page number.)

FLOW CHART FOR CAPITAL BUDGET AND CAPITAL PROJECTS

<u>Operating Department</u> (1)	<u>Standing Committee</u> (2)	<u>Capital Budget Committee</u> (3)	<u>Finance Committee</u> (4)	<u>City Council</u> (5)	<u>Council Regional Municipality</u> (6)	<u>Ontario Municipal Board</u> (7)
--	--------------------------------------	--	-------------------------------------	--------------------------------	---	---

PHASE IApproval of Capital BudgetPHASE IIApproval of Individual Capital Project

- (1) Normally approval of a project by the Regional Council or the Ontario Municipal Board is not required if the project is to be financed by some method other than by a debenture issue.
- (2) Approval of the Regional Council and the Ontario Municipal Board is required if the project is to be financed by the issuance of debentures.

GROSS DEBENTURE DEBT
(EXCLUSIVE OF BOARD OF EDUCATION AND REGION)

1973 TO 1990

(000'S)

M U N I C I P A L					S E L F - S U S T A I N I N G				
YEAR (1)	GENERAL (2)	MUNICIPAL SERVICES CORPORATION'S SHARE (3)	LIBRARIES, PARKING AUTHORITY, HAMILTON PLACE AND HAMILTON CONVENTION CENTRE (4)	TOTAL MUNICIPAL (5)	MUNICIPAL SERVICES OWNER'S SHARE (6)	WATER, TRANSIT (7)	TOTAL SELF- SUSTAINING (8)	GROSS DEBENTURE DEBT OUTSTANDING (9)	YEAR (10)
ACTUAL									
1973	85,494	4,325	1,469	91,288	7,351	26,152	33,503	124,791	1973
1974	47,141	669	1,020	48,830	6,356	1,427	7,783	56,613	1974
1975	51,459	401	1,381	53,241	5,953	1,225	7,178	60,419	1975
1976	58,082	211	789	59,082	4,509	1,010	5,519	64,601	1976
1977	36,604	54	1,410	38,068	4,617		4,617	42,685	1977
1978	34,016		1,342	35,358	3,976		3,976	39,334	1978
1979	28,949		5,267	34,216	3,424		3,424	37,640	1979
1980	26,958		5,120	32,078	2,873		2,873	34,951	1980
ESTIMATE									
1981	34,119	1,027	10,502	45,648	3,828		3,828	49,476	1981
1982	31,473	2,339	16,312	50,124	3,922		3,922	54,046	1982
1983	29,770	3,703	16,327	49,800	4,382		4,382	54,182	1983
1984	28,765	4,560	16,814	50,139	4,511		4,511	54,650	1984
1985	28,739	5,397	16,982	51,118	4,676		4,676	55,794	1985
1986	26,365	5,282	15,828	47,475	4,273		4,273	51,748	1986
1987	24,269	5,152	14,534	43,955	3,950		3,950	47,905	1987
1988	22,225	5,004	13,090	40,319	3,668		3,668	43,987	1988
1989	20,169	4,838	11,537	36,544	3,390		3,390	39,934	1989
1990	18,072	4,648	9,800	32,520	3,076		3,076	35,596	1990

NOTE: (1) IN 1974 SEWER AND WATERWORKS PROJECTS BECAME A REGIONAL RESPONSIBILITY.

(2) IN 1977 ARTERIAL ROADS AND HAMILTON STREET RAILWAY BECAME A REGIONAL RESPONSIBILITY.

(3) 1973 TO 1978 INCLUDE DEBT IN RELATION TO SINKING FUND.

ANALYSIS OF GROSS DEBENTURE DEBT
(EXCLUSIVE OF BOARD OF EDUCATION AND REGION)

PAGE 21

1973 TO 1990

M U N I C I P A L					G R O S S					
YEAR (1)	AMOUNT (000'S) (2)	PER CAPITA (3)	PERCENTAGE OF TAXABLE ASSESSMENT (4)	EQUALIZED ASSESSMENT (5)	AMOUNT (000'S) (6)	PER CAPITA (7)	PERCENTAGE OF TAXABLE ASSESSMENT (8)	EQUALIZED ASSESSMENT (9)	YEAR (10)	
ACTUAL										
1973	91,288	297	12.786	3.516	124,791	406	17.478	4.806	1973	
1974	48,830	159	6.543	1.799	56,613	185	7.585	2.806	1974	
1975	53,241	159	6.927	1.905	60,419	194	7.861	2.162	1975	
1976	59,082	189	7.482	2.058	64,601	207	8.181	2.250	1976	
1977	38,068	122	4.681	1.253	42,685	136	5.249	1.505	1977	
1978	35,358	115	4.243	1.167	39,334	128	4.720	1.298	1978	
1979	34,216	111	4.067	1.118	37,640	123	4.474	1.230	1979	
1980	32,078	105	3.801	.542	34,951	114	4.142	.590	1980	
ESTIMATE										
1981	45,648	148	5.387	.722	49,476	161	5.839	.783	1981	
1982	50,124	162	5.857	.785	54,046	175	6.315	.847	1982	
1983	49,800	160	5.762	.772	54,182	174	6.269	.840	1983	
1984	50,139	160	5.743	.770	54,650	175	6.260	.839	1984	
1985	51,118	163	5.798	.777	55,794	177	6.328	.848	1985	
1986	47,475	150	5.331	.713	51,748	164	5.811	.777	1986	
1987	43,955	138	4.887	.653	47,905	151	5.326	.712	1987	
1988	40,319	126	4.438	.593	43,987	138	4.842	.647	1988	
1989	36,544	114	3.983	.532	39,934	125	4.352	.582	1989	
1990	32,520	101	3.509	.469	35,596	110	3.841	.513	1990	

NOTE: (1) IN 1974 SEWER AND WATERWORKS PROJECTS BECAME A REGIONAL RESPONSIBILITY.

(2) IN 1977 ARTERIAL ROADS AND HAMILTON STREET RAILWAY BECAME A REGIONAL RESPONSIBILITY.

(3) 1973 TO 1978 INCLUDE DEBT IN RELATION TO SINKING FUND.

DEBENTURE PRINCIPAL AND INTEREST
(EXCLUSIVE OF BOARD OF EDUCATION AND REGION)

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1973 - 1990

(000'S)

YEAR (1)	GENERAL (2)	M U N I C I P A L			S E L F - S U S T A I N I N G				YEAR (10)
		MUNICIPAL SERVICES CORPORATION'S SHARE (3)	LIBRARIES, PARKING AUTHORITY, HAMILTON PLACE AND HAMILTON CONVENTION CENTRE (4)	TOTAL MUNICIPAL (5)	MUNICIPAL SERVICES OWNERS' SHARE (6)	HYDRO, WATER, TRANSIT (7)	TOTAL SELF- SUSTAINING (8)	TOTAL PAYMENT (9)	
ACTUAL									
1973	9,944	799	441	11,184	1,562	2,847	4,409	15,593	1973
1974	5,736	301	460	6,497	1,467	289	1,756	8,253	1974
1975	6,571	302	191	7,064	1,384	288	1,672	8,736	1975
1976	7,464	209	227	7,900	1,311	288	1,599	9,499	1976
1977	6,170	166	192	6,528	1,157		1,157	7,685	1977
1978	5,900	57	184	6,141	988		988	7,129	1978
1979	5,356		184	5,540	857		857	6,397	1979
1980	4,852		661	5,513	817		817	6,330	1980
ESTIMATE									
1981	4,855		1,339	6,194	757		757	6,951	1981
1982	5,344	161	2,522	8,027	876		876	8,903	1982
1983	5,861	366	2,812	9,039	892		892	9,931	1983
1984	5,859	584	2,930	9,373	960		960	10,333	1984
1985	5,717	725	3,128	9,570	961		961	10,531	1985
1986	5,607	866	3,297	9,770	997		997	10,767	1986
1987	4,107	866	3,295	9,268	879		879	10,147	1987
1988	4,854	866	3,280	9,000	806		806	9,806	1988
1989	4,665	866	3,208	8,739	768		768	9,507	1989
1990	4,430	866	3,188	8,484	768		768	9,252	1990

NOTE: (1) 1973 TO 1978 INCLUDES ACTUARIALLY DETERMINED SINKING FUNDS.

(2) IN 1974 SEWER AND WATERWORKS PROJECTS BECAME A REGIONAL RESPONSIBILITY.

(3) IN 1977 ARTERIAL ROADS AND HAMILTON STREET RAILWAY BECAME A REGIONAL RESPONSIBILITY.

PAGE 23

1973 - 1990

M U N I C I P A L

[illegible]

(4) ONE MILL REPRESENTS \$1.00 REALTY TAXES PER \$1,000.00 OF ASSESSMENT.

COMPARISON OF RESIDENTIAL AND FARM ASSESSMENT
WITH BUSINESS AND COMMERCIAL ASSESSMENT WITHIN
THE CITY OF HAMILTON

PAGE 24

YEAR (1)	A S S E S S M E N T					E Q U A L I Z E D A S S E S S M E N T					YEAR (12)
	RESIDENTIAL AND FARM		BUSINESS AND COMMERCIAL		TOTAL ASSESSMENT (000'S)	RESIDENTIAL AND FARM		BUSINESS AND COMMERCIAL		TOTAL ASSESSMENT (000'S)	
	(000'S) (2)	% (3)	(000'S) (4)	% (5)		(000'S) (7)	% (8)	(000'S) (9)	% (10)		
ACTUAL											
1973	398,840	55.86	315,149	44.14	713,998	1,232,807	51.82	1,145,996	48.18	2,378,803	1973
1974	412,849	55.32	333,502	44.68	746,351	1,276,080	51.27	1,212,734	48.73	2,488,814	1974
1975	428,401	55.74	340,232	44.26	768,633	1,324,149	51.70	1,237,207	48.30	2,561,356	1975
1976	443,562	56.17	346,090	43.83	789,652	1,612,953	56.17	1,258,509	43.83	2,871,462	1976
1977	457,440	56.36	354,175	43.64	811,615	1,663,418	56.36	1,287,909	43.64	2,951,327	1977
1978	474,532	56.99	358,114	43.01	832,646	1,725,571	56.99	1,302,233	43.01	3,027,804	1978
1979	482,264	57.33	358,994	42.67	841,258	1,753,687	57.33	1,305,433	42.67	3,059,120	1979
1980	476,415	56.23	370,901	43.77	847,316	3,329,245	56.23	259,901	43.77	5,921,146	1980
ESTIMATE											
1981	481,179	56.23	374,610	43.77	855,789	3,545,903		2,774,889		6,320,792	1981
1982	485,991	56.23	378,356	43.77	864,347	3,581,363		2,802,637		6,384,000	1982
1983	490,851	56.23	382,140	43.77	872,991	3,617,178		2,830,667		6,447,845	1983
1984	495,759	56.23	385,961	43.77	881,720	3,653,346		2,858,970		6,512,316	1984
1985	500,717	56.23	389,821	43.77	890,538	3,689,882		2,887,563		6,577,445	1985
1986	505,724	56.23	393,719	43.77	899,443	3,746,104		2,916,437		6,662,541	1986
1987	510,781	56.23	397,656	43.77	908,437	3,783,563		2,945,600		6,729,163	1987
1988	515,889	56.23	401,633	43.77	917,522	3,821,400		2,975,059		6,796,459	1988
1989	521,048	56.23	405,649	43.77	926,697	3,859,615		3,004,807		6,864,422	1989
1990	526,258	56.23	409,706	43.77	935,964	3,898,207		3,034,859		6,933,066	1990

- NOTE: (1) THE ACTUAL FOR EQUALIZED ASSESSMENT FOR THE YEARS 1973 TO 1979 INCLUSIVE ARE BASED ON THE PROVINCIAL EQUALIZATION FACTOR 27.50 ESTABLISHED IN 1971.
- (2) THE ACTUAL FOR EQUALIZED ASSESSMENT FOR THE YEAR 1980 IS BASED ON THE PROVINCIAL EQUALIZATION FACTOR 14.31 ESTABLISHED IN 1979.
- (3) THE PROJECTION FOR EQUALIZED ASSESSMENT FOR THE YEARS 1981 TO 1990 INCLUSIVE ARE BASED ON THE PROVINCIAL EQUALIZATION FACTOR 13.57 ESTABLISHED IN 1980.

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